



IPG Global Reporting Initiative Index 2016



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[Click here to access information about UN Global Compact Communication on Progress](#)



Interpublic is committed to operating sustainably. To us, this means measuring our carbon footprint and working toward limiting that footprint, respecting and encouraging diversity, and being a good corporate citizen of the communities where our employees live and work.

General Standard Disclosures: Strategy & Analysis

GRI Indicator

G4-1

Reporting Level



Understanding that sustainability is a significant opportunity as well as an important responsibility for our company, we began, a year ago, to report on our sustainability initiatives utilizing the GRI-G4 framework. In this, our second year of reporting, we continue to progress on our sustainability journey, making strides on this key indicator of our success as a company and as a corporate citizen.

This year, we have expanded the measurement of our greenhouse gas emissions to include not only our largest buildings in the United States, but also nearly all of our properties in the UK. Our plan is to continue to expand this boundary to get a fuller picture of our impact as well as to set targets for reduction going forward. We have also continued our support of the UN Global Compact. As a UN Global Compact signatory, we have publically committed to the [10 principles](#) that the compact embraces in the areas of environmental sustainability, fair labor practices, human rights and anti-corruption.

Importantly, this past year, IPG signed onto [Common Ground](#), an initiative that brings together the major marketing and advertising holding companies in support of the [UN Sustainable Development Goals](#). IPG adopted [UN Sustainable Development Goal Number 6](#), ensuring access to water and sanitation for all. Our agencies are engaged in many initiatives that foster the advancement of goal 6. [We've partnered with our clients to creatively raise awareness about saving children's lives by educating moms on hand washing, we are part of a consortium that is bringing freshwater research – and the sport of rowing -- to the Kafue River in Zambia, and we have helped raise money for clean water around the world.](#) IPG has also produced a [video](#) about its involvement with clean water and sanitation.

We have developed a cross-agency, interdisciplinary team devoted to our support of [SDG #6](#). This team is working to maximize the impact of IPG's existing work on water and sanitation, as well as to broaden and deepen our work in this key area during the coming year.

IPG's commitment to our communities continues to include employee volunteerism, broad-based pro bono and client work, as well as traditional cash donations and management commitment to not-for-profit leadership. These initiatives include [teen suicide prevention](#), [tackling the effects of air pollution on children](#) and [encouraging urban sanitation in India](#). IPG's community involvement continues to have a positive impact in the places around the world where we do business, and where our employees and their families live and work.

Sustainability matters to IPG as a citizen of the world and as a company that needs to continue to succeed in the marketplace. Doing what's right for our communities is an

important part of our DNA and of our history. We look forward to continuing to deepen and broaden our commitment to sustainability during the year ahead.

General Standard Disclosures: Organizational Profile

GRI Indicator

G4-4

Reporting Level



Report the primary brands, products, and services

We are one of the world's premier global advertising and marketing services companies. Through our 50,100 employees in all major world markets, our companies specialize in consumer advertising, digital marketing, communications planning and media buying, public relations and specialized communications disciplines. Our agencies create customized marketing programs for clients that range in scale from large global marketers to regional and local clients. Comprehensive global services are critical to effectively serve our multinational and local clients in markets throughout the world as they seek to build brands, increase sales of their products and services, and gain market share.

The work we produce for our clients is specific to their unique needs. Our solutions vary from project-based activity involving one agency to long-term, fully integrated campaigns created by multiple IPG agencies working together. With offices in over 100 countries, we can operate in a single region or deliver global integrated programs.

The role of our holding company is to provide resources and support to ensure that our agencies can best meet clients' needs. Based in New York City, our holding company sets company-wide financial objectives and corporate strategy, establishes financial management and operational controls, guides personnel policy, directs collaborative inter-agency programs, conducts investor relations, manages corporate social responsibility programs, provides enterprise risk management and oversees mergers and acquisitions. In addition, we provide certain centralized functional services that offer our companies operational efficiencies, including accounting and finance, executive compensation management and recruitment assistance, employee benefits, marketing information retrieval and analysis, internal audit, legal services, real estate expertise and travel services.

Our Brands

Interpublic is home to some of the world's best-known and most innovative communications specialists. We have three global networks: McCann Worldgroup, Foote, Cone & Belding ("FCB") and MullenLowe Group, which provide integrated, large-scale advertising and marketing solutions for clients. Our global media services companies include UM and Initiative, which operate under the IPG Mediabrands umbrella. We also have a range of best-in-class global specialized communications assets as well as premier domestic integrated and digital agencies that are industry leaders.

- McCann Worldgroup is a leading global marketing solutions network comprised of agencies that emphasize creativity, innovation and performance. McCann Erickson is one of the world's largest advertising agency networks; MRM//McCann conducts digital marketing and relationship management; Momentum oversees event marketing and promotion; McCann Health directs professional and consumer healthcare communications; and Craft Worldwide is the network's global adaptation and production arm. UM (media), Weber Shandwick (public relations) and FutureBrand (brand consulting) align with McCann Worldgroup to deliver fully integrated solutions.
- FCB is a global, fully integrated marketing communications company focused on changing consumer behavior for the benefit of their clients, colleagues and communities. With more than 8,000 people from 120 offices in 80 countries, the network brings a strong understanding of local markets and cultures while continuing a heritage of creativity and success dating from 1873. The company has its roots in both creative, brand-building consumer advertising and behavioral, data-driven direct marketing.
- MullenLowe Group is a creatively-driven integrated marketing communications network with

a strong entrepreneurial heritage and challenger mentality. The network comprises a global creative boutique of distinctive diverse agencies, rich in local culture with both intimacy and scale, present in more than 65 markets with over 90 offices. With an integrated, hyperbundled operating model, MullenLowe Group consists of global brands including MullenLowe (full-service), MullenLowe Profero (integrated digital marketing), MullenLowe Mediahub (media and communications planning and buying) and MullenLowe Open (behavior-driven activation, customer relationship management (CRM) and shopper marketing). MullenLowe Group consistently ranks among the most-awarded creative and effective agency networks in the world.

- IPG Mediabrands makes investment decisions for tens of billions of dollars of client marketing budgets. Its global full-service media agencies, UM and Initiative, deliver business results by advising clients on how to navigate an increasingly complex and digital marketing landscape through integrated, intelligence-driven marketing strategies. Specialist brands within IPG Mediabrands focus on areas such as media innovation, media forecasting, the targeting and aggregation of audiences in the digital space, and a range of other capabilities, including mobile, search, data and analytics, branded content, programmatic, barter and out-of-home media.
- We also have exceptional global marketing specialists across a range of disciplines. Our industry-leading public relations agencies such as Weber Shandwick and Golin have expertise in every significant area of communication management. Jack Morton is a global brand experience agency, and FutureBrand is a leading brand consultancy. Octagon is a global sports, entertainment and lifestyle marketing agency. Our digital specialist agencies, led by R/GA, Huge and MRM//McCann, are among the industry's most award-winning digital agencies. Our premier healthcare communications specialists reside within our global creative networks.
- Our domestic integrated independent agencies include some of advertising's most recognizable and storied agency brands, including Carmichael Lynch, Deutsch, Hill Holliday and The Martin Agency. The marketing programs created by these agencies incorporate all media channels, CRM, public relations and other marketing activities and have helped build some of the most powerful brands in the U.S., across all sectors and industries.
- We list approximately 90 of our companies on our website under the "Our Agencies" section, with descriptions, case studies, social media channels and office locations for each. To learn more about our broad range of capabilities, visit our website at www.interpublic.com. Information on our website is not part of this report.

General Standard Disclosures: Organizational Profile

GRI Indicator

G4-6

Reporting
Level



Report the number of countries where the organization operates, and names of countries where either the organization has significant operations or that are specifically relevant to the sustainability topics covered in the report.



- IPG agencies are located in over 100 countries, including every significant world market.
- In recent years, IPG has made significant investments in Brazil and India, further strengthening their leadership position in these high-growth, developing markets.
- IPG also holds a majority stake in the Middle East Communication Networks (“MCN”), MCN is headquartered in Dubai, with 65 offices across 14 countries. In China, IPG continues to invest organically in the talent of our agency brands.
- Interpublic group is headquartered in New York City, with Corporate Offices in the U.S. and Europe.

Headquarters

New York
909 Third Avenue
New York, NY 10022
United States
Phone: (212) 704-1200

Regional office US.

Nebraska
13801 FNB Parkway
Omaha, NE 68154
United States
Phone: (402) 965-4800

Regional Office Europe

London
3 Grosvenor Gardens
London, SW1W 0BD
England
Phone: 44 (0) 20 7082 0120

General Standard Disclosures: Organizational Profile

| | | | |
|---------------|------|-----------------|--|
| GRI Indicator | G4-7 | Reporting Level |  |
|---------------|------|-----------------|--|

Report the nature of ownership and legal form

IPG is a publicly traded company. Details regarding the nature of ownership of Interpublic Group may be found within the Annual Report and the Annual Form 10K- Item 1 Business

http://investors.interpublic.com/phoenix.zhtml?c=87867&p=irol-sec&seccat01.3_rs=71&seccat01.3_rc=10&v=2&at1=8314431422B42A62A8315A315A31423142314A3142314C51314&at2=11514&at3=CFEF5115B18BAEBC3069C2FA42F35C03&at4=AhN8hRG5LujZK6ZMEChmZ37RU-mKs4j8

General Standard Disclosures: Organizational Profile

| | | | |
|----------------------|-------------|------------------------|--|
| GRI Indicator | G4-8 | Reporting Level |  |
|----------------------|-------------|------------------------|--|

Report the markets served (including geographic breakdown, sectors served, and types of customers and beneficiaries).

We are one of the world’s premier global advertising and marketing services companies. Through our 50,100 employees in all major world markets, our companies specialize in consumer advertising, digital marketing, communications planning and media buying, public relations and specialized communications disciplines. Our agencies create customized marketing programs for clients that range in scale from large global marketers to regional and local clients. Comprehensive global services are critical to effectively serve our multinational and local clients in markets throughout the world as they seek to build brands, increase sales of their products and services, and gain market share.

From Part 1, Item 1, Business Section of 10k

Our agencies are located in over 100 countries, including every significant world market. Our geographic revenue breakdown is listed below.

| % of Total Revenue | | | |
|---------------------------|-------------|-------------|-------------|
| | 2015 | 2014 | 2013 |
| Domestic | 58.8% | 55.5% | 55.8% |
| United Kingdom | 9.0% | 9.1% | 8.0% |
| Continental Europe | 9.2% | 10.7% | 11.2% |
| Asia Pacific | 12.0% | 12.2% | 12.2% |
| Latin America | 5.0% | 6.2% | 6.5% |
| Other | 6.0% | 6.3% | 6.3% |

General Standard Disclosures: Organizational Profile

GRI Indicator

G4-9

Reporting
Level



Our agencies are located in over 100 countries, including every significant world market. Our geographic breakdown is listed below.

| % of Total Revenue | | | |
|--------------------|-------|-------|-------|
| | 2015 | 2014 | 2013 |
| Domestic | 58.8% | 55.5% | 55.8% |
| United Kingdom | 9.0% | 9.1% | 8.0% |
| Continental Europe | 9.2% | 10.7% | 11.2% |
| Asia Pacific | 12.0% | 12.2% | 12.2% |
| Latin America | 5.0% | 6.2% | 6.5% |
| Other | 6.0% | 6.3% | 6.3% |

Consolidated Revenues -- Year Ended December 31 (in Millions)

| Year Ended December 31 (in millions) | |
|--------------------------------------|-----------|
| 2015 | \$7,613.8 |
| 2014 | \$7,537.1 |
| 2013 | \$7,122.3 |

General Standard Disclosures: Organizational Profile

GRI Indicator

G4-10

Reporting
Level



IPG Employees

Note this response is cross-referenced for G4-10, G4-LA1, G4-LA2, G4-LA10, and G4-LA11

Ours is a talent-driven business and our employees are our most important asset. We understand that to be successful in a creative industry, it is key that our employee base reflects the diversity of our clients' consumers, and that we ensure a workplace that encourages and accepts diversity.

IPG began its formal diversity and inclusion (D&I) commitment more than a decade ago and was the first company in our industry to hire a dedicated Director of Diversity and Inclusion. To ensure accountability, our executives' compensation is linked to their agencies' performance on diversity and inclusion and we have instituted a comprehensive company-wide diversity and inclusion program. D&I initiatives include our business resource groups that develop career-building programs, as well as training around topics like unconscious bias. We are also unique in our industry in that we regularly measure the inclusiveness of our culture with a company-wide climate for inclusion survey. IPG has received numerous honors for its diversity and inclusion programs. These include the 2016 Champions of Diversity Exemplary Best Practices Award from the New York Urban League, eight 100 percent scores on the Corporate Equality Index, an annual survey by the Human Rights Campaign (HRC) ranking companies based on their policies and practices relating to gay, lesbian, bisexual and transgender employees and recognition for gender diversity on our board by the Women's Forum of New York.

The information in this section focuses on the composition of our workforce as well as how our employees are trained through our varied and robust development programs.

G4-10 and G4-LA1

Report the total number of employees by employment contract and gender, number of permanent employees by employment type and gender, total workforce by employees and supervised workers and by gender, the total workforce by region and gender, report whether a substantial portion of the organizations work is performed by workers who are legally recognized as self-employed, or by individuals other than employees or supervised workers, including employees and supervised employees of contractors, report any significant variations in employment numbers

Total number and rates of new employee hires and employee turnover by age group, gender and region

Since we began our formal D&I programs in 2005, IPG's workforce demographics in the U.S. have changed dramatically. Through 2015, there has been an improvement of more than 55% within African American, Hispanic and Asian minority groups in the "Officials and Managers" category.

IPG exceeded the U.S. Ad Industry External Workforce Benchmark in both "Officials and Managers" and "Professionals" categories for women and total minorities in 2015, the most recent annual filing.

Additional results from IPG's 2015 workforce data show that:

- Minorities make up 19% of US "Officials and Managers," an increase of 94% since 2005.
- The "Professional" talent base is 26% minority, an increase of 35% since 2005.
- Women make up 54% of all the company's managers – including executive, senior and first & mid-level management – an increase of 16% since 2005.

G4-LA2

Benefits provided to full-time employees that are not provided to temporary or part-time employees, by significant locations of operation

Full-time and part-time employees working 20 hours or more on a regular basis receive a full range of medical benefits.

For the temporary employee population, an employee must work an average of 30 hours per week or more over a 12-month period in order to be eligible for the IPG Medical plan only. They are excluded from all other benefits.

We do not make a distinction by location, if an employee is on the IPG payroll and meets the requirements, they are offered benefits.

G4-LA10

Programs for Skills Management and Lifelong Learning That Support the Continued Employability of Employees and Assist Them in Managing Career Ending

Recruiting, retaining and promoting great talent is key to our long-term success. Skills training and executive development are important components of how we work with our people to ensure their success and the continued success of IPG.

Educational Assistance

IPG encourages and financially supports continuing education and development programs that meet the career goals of our employees which are aligned with the needs of our business. Regular full-time and part-time employees can achieve professional career goals through taking job-related courses at an accredited school, college or university and be reimbursed for up to 75 percent of the tuition expenses. Whether taking a standalone course or making a commitment to a bachelors or masters degree program, attending traditional-style classes or non-traditional (e.g., on-line or accelerated) programs, employees and their managers work together to support development.

Individual Department Training

It is critical for employees to maintain required credentials, gain skills with new technologies, manage department change, keep up with role-specific information, and onboard to new roles. Whatever the situation, individual departments provide training through a variety of means including staff meetings, global conferences, in-house speakers, periodicals/online services and colleague-to-colleague instruction.

Skills-Building Training

IPG offers managers and employees skill-building training via live classroom and live and recorded webcasts for employees across the globe to enhance foundational skills including coaching, interviewing, project management, workplace respect, communication, conflict resolution, customer service and performance management. Our training programs aim to educate employees on core competencies and empower participants to bring to life such skills in the workplace.

Global Training

Operating ethically and with the highest standards of integrity is critical to our continued success. IPG's Code of Conduct forms the basis of how we interact with each other, with our vendors and with our clients. Each year, IPG provides employees with training on the Code of Conduct, and highlights different topics of particular importance to focus on during these trainings.

IPG Leadership Lab

The IPG Leadership Lab is a selective global executive development program for senior-level leaders within IPG agencies. The program draws high potential executives from across IPG and provides an intensive leadership development experience featuring in-market immersion, engagement with IPG executives, cross-agency peer coaching, and personal leadership feedback and planning. Held yearly since 2013, the IPG Leadership Lab has strengthened agency leadership while enhancing collaboration across IPG.

Internship Program

The IPG Internship program offer students meaningful projects that provide an introduction to our industry while also developing a highly-valued future talent pool. Interns are provided with the tools and guidance that allow their roles to be “hands on” educational experiences. Working with knowledgeable mentors, interns gain exposure to a broad range of processes and new technologies as well as substantive knowledge about our industry. Internships are offered during the summer and in a limited number of areas, year round.

Transition Assistance

IPG provides employees with support, as needed, through myriad transitions that take place over the employment life cycle (e.g., transitioning to a new role, transitioning back to work from a leave of absence or transitioning to retirement). This might include retirement and financial planning resources, coaching and career guidance, work-life balance resources and flexible work arrangements.

IPG Learning & Development Site - This site provides a wealth of diverse online courses and provides resources at employees' fingertips. There are multiple skill-building courses offered on management and leadership, performance management, writing & communication, diversity & inclusion, customer service, project management and personal development. Also offered are a wide variety of technical courses. Many of these courses are offered in multiple languages to meet the needs of our global population; languages include Mandarin, Japanese, Italian, German, French, Portuguese, and Spanish. The site also hosts numerous thought-provoking resources including articles, videos and free webinars addressing diverse topics.

Managing Day-to-Day series - This interactive, scenario-based live webcast series complements our “Managers Quick Reference Guide: Managing Day-to-Day Employment Issues,” a resource for our IPG Corporate managers. The series addresses a multitude of management topics and participating managers are asked what they would do in certain situations. Then our Human Resources and Legal experts offer their perspectives. “Managing Day-to-Day” resources can also be found on our IPG Learning & Development Site.

MyLead - MyLead is an IPG enterprise-wide offered program, targeting senior managers for leadership development. It is an interactive leadership immersion experience which includes business simulation and real-time executive coaching. The program is designed to develop areas of responsibility that are most relevant to leadership roles in our industry and include Business Leadership, Client Leadership, and People Leadership.

The Art and Science of Leadership (TASL) - Like MyLead, TASL is an IPG enterprise-wide offering. This offering targets newer managers or those who need to further develop their core management skills. TASL participants learn key facets of leadership via an on-line, interactive experience. Participants are also involved in business simulations in which they face realistic skill challenges. An executive coach partners with each participant to discuss

his/her activities, provides the participant with specific behavioral feedback, helps plan for future development, and helps the participant to apply the new skills back at work.

G4-LA11

Percentage of employees receiving regular performance and career development reviews, by gender and by employee category

Performance Management - IPG advocates for all employees to actively participate and invest in performance management. Aligning individual goals with organizational objectives not only allows employees to better understand what is expected of them and how important their contributions are to the business, but it also empowers them to champion their own personal development. Our corporate process is guided by a new ePerformance on-line tool. The tool is a catalyst to promote discussion between managers and employees about personal and business goals, development plans and career aspirations. Two thirds of IPG employees actively participate in our on-line performance management process.

General Standard Disclosures: Organizational Profile

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|----------------------|--------------|------------------------|--|
| GRI Indicator | G4-11 | Reporting Level |  |
|----------------------|--------------|------------------------|--|

Report the percentage of total employees covered by collective bargaining agreements

The percentage of IPG employees covered by collective bargaining is zero - 0 percent.

We have not had any labor union organizing activity at our offices in the United States, nor do we have any employees in the US who are covered by collective bargaining agreements. Many of our offices in Europe do have Works Councils - and IPG management teams at these offices work collaboratively and cooperatively with the Works Councils as applicable.

General Standard Disclosures: Organizational Profile

GRI Indicator

G4-12

Reporting
Level



Each year, IPG spends over \$2 billion on products and services from more than 75,000 suppliers around the world.

The Global Sourcing & Procurement (GS&P) function at IPG leverages the collective buying power of all of our agencies across the world and applies a disciplined approach to sourcing and procurement in the categories where we have significant spend, including pass thru spend.

GS&P follows a standard strategic sourcing process. Included in the process is a due diligence phase during which we assess a number of key criteria, including the financial strength, capabilities, capacity, quality of products and services, commitment to diversity and sustainability, and the total cost of ownership associated with suppliers we do business with. Read more about this in our Supplier Code of Conduct which can be accessed at the following link:

<http://www.interpublic.com/about/corporate-governance><http://www.interpublic.com/about/corporate-governance>.

Supplier diversity and sustainability are a key component of our strategic sourcing process and our current and potential clients are highly interested in our approach. We are firmly committed to providing an inclusive environment for minority- and women-owned businesses.

On an ongoing basis, we conduct business review meetings with our key suppliers during which we discuss the feedback we have received from our business units regarding the supplier's performance. In conjunction with supplier reviews, we continually assess the competitive landscape within each of our key supplier verticals. Based upon the feedback received from the business units and the competitive landscape, RFP timelines are established to ensure IPG agencies and clients are receiving best-in-class service and pricing.

IPG understands that suppliers are independent entities, but the business practices and actions of a supplier may significantly impact and/or reflect upon us, our reputation and our brands, which are among most important assets. Because of this, and because we are committed to operating sustainably, IPG expects all suppliers and their employees, agents and subcontractors (their representatives) to adhere to the IPG Code of Conduct <http://www.interpublic.com/about/corporate-governance> while they are conducting business with and/or on behalf of IPG.

General Standard Disclosures: Organizational Profile

GRI Indicator

G4-13

Reporting
Level



Interpublic Group of Companies is a New York Stock Exchange-listed company whose shares are owned by millions of individual and institutional investors. There has been no significant change in the stock ownership of IPG in recent years.

There have been no significant changes in the structure of the IPG supply chain or relationships with suppliers. IPG's relationships with suppliers are governed by our [Supplier Code of Conduct](#) which asks that IPG suppliers follow the IPG Code of Conduct. In addition, and as indicated in the Supplier Code, IPG expects that its suppliers share the same social responsibility as IPG with regards to sustainability, diversity, human rights and equal opportunity in the workplace.

During 2015, we completed five acquisitions, four of which were included in the Integrated Agency Networks ("IAN") operating segment and one of which was included in the Constituency Management Group ("CMG") operating segment. All acquired agencies have been integrated into one of our global networks or existing agencies. The most significant acquisitions include a full-service digital agency in the U.K., a group of creative marketing agencies based in Russia, and a media planning and buying agency with significant digital capabilities in Canada. During 2015, we recorded approximately \$61.0 of goodwill and intangible assets related to our acquisitions.

During 2014, we completed eight acquisitions, six of which were included in the IAN operating segment and two of which were included in the CMG operating segment. All acquired agencies have been integrated into one of our global networks or existing agencies. The most significant acquisitions included a global full-service digital agency, a digital agency in the United States and a search marketing agency in the Netherlands. During 2014, we recorded approximately \$185.0 of goodwill and intangible assets related to these acquisitions.

During 2013, we completed eleven acquisitions, nine of which were included in the IAN operating segment and two of which were included in the CMG operating segment. All acquired agencies have been integrated into one of our global networks or existing agencies. The most significant acquisitions included a full-service digital agency in India, a full-service agency in the U.K. and a public relations consultancy in India. During 2013, we recorded approximately \$97.0 of goodwill and intangible assets related to these acquisitions.

Acquisition Strategy

A disciplined acquisition strategy, focused on high-growth capabilities and regions of the world, is one component of growing our services in today's rapidly-changing marketing services and media landscape. When an outstanding resource or a strong tactical fit becomes available, we have been opportunistic in making tuck-in, niche acquisitions that enhance our service offerings. We will continue to focus on digital and marketing services agencies throughout the world and on key international growth markets.

In recent years, IPG has acquired agencies across the marketing spectrum, including firms specializing in digital, mobile marketing, social media, healthcare communications and public relations, as well as agencies with full-service capabilities. These acquired agencies have been integrated into one of our global networks or specialist agencies. In 2015, IPG's acquisitions included a full-service digital agency in the U.K., the Russian creative agencies previously owned by ADV and a media and planning buying agency with significant digital capabilities in Canada.

Source: 2015 Annual Report 10K

General Standard Disclosures: Organizational Profile

GRI Indicator

G4-15

Reporting
Level



List externally developed economic, environmental and social charters, principles or other initiatives to which the organization subscribes or which it endorses

IPG takes its role as a corporate citizen seriously. We are a signatory of the United Nations Global Compact, an initiative that encourages companies to align strategies and operations with universal principles on human rights, labor, environment and anti-corruption, and to report on the actions the company takes to advance these societal goals. Additionally, we are founding members of Collectively.org, an online platform dedicated to encouraging young people to take action against climate change.

We also aim to strengthen our communities through the work we are doing that helps to protect the long-term health of the environment, as well through the work our agencies are doing in the areas of sustainability, community impact and diversity. Every day, around the world, teams from our agencies are working in their local markets on projects that include [showcasing simple and effective ways to save energy](#), [raising awareness about domestic violence](#) and [working to eradicate polio around the world](#)

Each year IPG contributes financially as well as through in-kind donations to many organizations focused on economic justice, environmental, health and social impact, that have a positive impact on the communities where our employees live and work. Below is a list of some of the organizations to which IPG has contributed during the past year.

Advertising Educational Foundation
Advertising Women of New York
American Advertising Federation
American Jewish Committee
Baruch College Fund
Catalyst
Central Park Conservancy
Coalition for the Homeless
Committee Encouraging Corporate Philanthropy
Committee to Protect Journalists
Epilepsy Foundation of Metropolitan New York
Hoboken Family Alliance
Holy Apostles Soup Kitchen
James Lenox House Association
Lincoln Center Corporate Fund
Michael J. Fox Foundation
Naomi Berrie Diabetes Center
National Academy Foundation
National Center on Addiction and Substance Abuse
New York City Center
New York City Outward Bound Center
New York Presbyterian Hospital
New York Women in Communications
Partnership for New York City Foundation
Partnership with Children, Inc.
Pratt Institute
Ron Brown Scholar Fund
Ronald McDonald House Charities, Inc. (Chicago)
Ronald McDonald House of New York

STRIVE

Syracuse University

T. Howard Foundation

The Advertising Council, Inc.

The American Hospital of Paris Foundation

The Barbara Bush Foundation for Family Literacy, Inc.

The Fund for Public Schools

The Lustgarten Foundation

The New York Pops

The One Club for Art & Copy

The Paley Center for Media

Whitney Museum of American Art

World Meeting of Families

Year Up, Inc.

General Standard Disclosures: Organizational Profile

GRI Indicator

G4-16

Reporting Level



IPG and its agencies support numerous national and international advocacy organizations that are strategic to our business. A representative list is below.



INTERPUBLIC GROUP MEMBERSHIPS OF ASSOCIATIONS AND ORGANIZATIONS

| Organization | Agency | Position |
|--|--|---|
| 30 Club | MullenLowe London | Board Member |
| AA Council | MullenLowe London | Board Member |
| ActionAid | Weber Shandwick | Trustee |
| Adcraft Club of Detroit | Campbell Ewald | Board Member |
| AdFed | Carmichael Lynch | Board Member |
| Ad Ops | MAGNA | Advisory Council |
| Advertising Club of New York | Initiative | Board Member |
| Advertising Council | Campbell Ewald, FCB, Initiative, McCann, MullenLowe US, R/GA, Weber Shandwick | Board Member, Contributor, Council Member |
| Advertising Educational Foundation | Deutsch, IW Group, McCann, R/GA, Weber Shandwick | Board Member |
| American Association of Advertising Agencies (4As) | Campbell Ewald, Carmichael Lynch, Deutsch, FCB, Golin, Identity, Initiative, IPG Mediabrands, Magna, MullenLowe London, MullenLowe US, The Martin Agency, Rapport, R/GA, Society, Tierney, UM, Weber Shandwick | Board Member, Committee Member, Member |
| American Library Association | Huge | Committee Member |
| American Marketing Association | Carmichael Lynch | Member |
| Annual Advertising Hall of Fame | FCB | Committee Member |
| Arthur W. Page Society | Golin, IW Group, Weber Shandwick | Member |
| Asian & Pacific Islander American Chamber of Commerce & Entrepreneurship | IPG, IW Group | Board Member, National Chairman |
| Asian & Pacific Islander American Scholarship Fund | IW Group | Advisory Council |
| Asian American Advertising Federation | IW Group | Board Member |
| Asian Americans Advancing Justice | IW Group | Board Member |
| Asian Real Estate Association of America | IW Group | Advisory Council |
| Asociación Ecuatoriana de Agencias de Publicidad (AEAP) | MullenLowe Delta Ecuador | Member |
| Association of the British Pharmaceutical Industry (ABPI) | Virgo Health | Member |
| BalletX | Tierney | Board Member |

INTERPUBLIC GROUP MEMBERSHIPS OF ASSOCIATIONS AND ORGANIZATIONS

| Organization | Agency | Position |
|--|-----------------------------------|----------------------|
| BAM | R/GA | Board Member |
| Berlin School | R/GA | Board Member |
| BIMA, A MITX Organization | MullenLowe Profero, MullenLowe US | Committee Member |
| Brand Activation Association | FCB/RED, FCB X | Board Member |
| Cabiney Office | MullenLowe London | Council Member |
| California Asian Pacific American Chamber of Commerce | IW Group | Board Member |
| Canadian Foundation for Pharmacy | McCann Health | Executive Committee |
| CARITAS Metro Richmond | The Martin Agency | Board Member |
| Center for Asian American Media | IW Group | Board Member |
| Center for Asian Pacifics United for Self-Empowerment | IW Group | Board Member |
| Center for Plain Language | McCann | Board Member |
| Cerebral Palsy Alliance Research Foundation | IPG Mediabrands | Board Member |
| Chicago Association of Direct Marketing | FCB Chicago | Board Member |
| Chicago Foundation for Women | FCB / RED | Board Member |
| Chicago Ideas Week | FCB | Board Member |
| Chicago Public Library Foundation | FCB Chicago | Board Member |
| Circulo Uruguayo de Publicidad | MullenLowe SSP3 | Board Member, Member |
| Circumnavigators Foundation | Weber Shandwick | Trustee |
| City and County of San Francisco – Mayor’s Small Business Advisory Council | IW Group | Member |
| City Center | McCann | Board Member |
| Civil Institute of Advertising Auto-regulation (ICAP) | FCB | Board Member |
| Clinton Global Initiative Disability Working Group | Weber Shandwick | Member |
| Coalition for Asian Pacifics in Entertainment | IW Group | Board Member |
| College for Creative Studies | Campbell Ewald | Board Member |
| ColorComm | Weber Shandwick | Board Member |
| Committee of Advertising Practice (CAP) | MullenLowe London | Advisory Board |
| Conservation Lands Foundation | Cassidy & Associates | Board Member |
| Council on Foreign Relations | Weber Shandwick | Member |
| Creative Alliance | Huge | Committee Member |
| DePaul University | Golin | Board Member |
| Digital Media Group | MullenLowe Profero | Advisory Board |
| DMA | FCB Chicago | Board Member |
| D-Show | McCann | Chairman |
| Duke Global Health Institute | Weber Shandwick | Board Member |
| Earth University | The Martin Agency | Board Member |
| East-West Players | IW Group | Board Member |
| Economic Club | FCB Chicago | Member |
| Epilepsy Foundation of America | Carmichael Lynch | Board Member |
| European Sponsorship Association | Octagon | Committee Member |
| Executives Club | FCB Chicago | Member |
| Experian Client Advisory Board | FCB Chicago | Member |
| Facebook Creative Council | R/GA | Board Member |
| Financial Executives International | Golin | Board Member |

INTERPUBLIC GROUP MEMBERSHIPS OF ASSOCIATIONS AND ORGANIZATIONS

| Organization | Agency | Position |
|---|---|--------------------------------|
| Forbes Agency Council | Carmichael Lynch | Member |
| Fred's Footsteps | Tierney | Board Member |
| Fort Hays State University Entrepreneurship Advisory Council | IW Group | Member |
| Futures & Options | IPG Mediabrands | Board Member |
| GAIN/USAID | McCann Health | Consulting Advisor |
| Girl Scouts of Eastern PA | Tierney | Board Member |
| Good Care Group | MullenLowe London | Advisory Board |
| Goodman Theatre | Golin | Board Member |
| Greater West Point YMCA | The Martin Agency | Board Member |
| Guldägen Award | Weber Shandwick | Jury Member |
| Hugo Group | FCB | Member |
| IAC Video Excellence Council | Initiative | Board Member |
| IAB | Ansible, Deutsch, FCB, UM | Board Member, Committee Member |
| IAB Uruguay | MullenLowe SSP3 | Member |
| I-COM Chief Data Officer Council | Huge | Member |
| Institute for Public Relations (IPR) | Golin | Board Member |
| Institute of Advertising Singapore | McCann | Committee Member |
| Institute of Communications and Advertising (ICA), Canada | Weber Shandwick | Board Member |
| Institute of Directors | FCB | Member |
| Institute of Practitioners in Advertising (IPA) | FCB, Initiative, Mediabrands Insights, MullenLowe London, Rapport | Member, President |
| International Advertising Association | McCann | Committee Member |
| International Pharmaceutical Federation (FIP) | McCann Health | Board Member |
| International Society for Medical Publication Professionals (ISMPP) | Virgo Health, McCann Health | Board Member |
| Internet and Mobile Marketing Association of the Philippines | McCann | Committee Member |
| IPG Media Futures Group | Initiative, UM | Committee Member |
| Japan Advertising Agency Association | McCann | Committee Member |
| Japanese American Citizens League | IW Group | Board Member, Officer |
| Japanese American Cultural & Community Center | IW Group | Board Member |
| Japan Magazine Advertising Association | McCann | Committee Member |
| JNBA | Carmichael Lynch Relate | Advisory Board |
| Kingston University Marketing Experts Committee | MullenLowe London | Committee Member |
| Korean Youth and Community Center | IW Group | Board Member |
| LAGRANT Foundation | IW Group, Weber Shandwick | Board Member |
| Main Line Health | Tierney | Board member |
| Make-A-Wish Foundation of Japan | McCann | Committee Member |
| Marcus Graham Project | FCB | Board Member |
| Marketing Society | MullenLowe Profero | Board Member |
| Marwen | FCB | Board Member |
| MassART | MullenLowe US | Advisory Board |
| Meet Minneapolis, Convention and Visitors Association | Carmichael Lynch Relate | Board Member |

INTERPUBLIC GROUP MEMBERSHIPS OF ASSOCIATIONS AND ORGANIZATIONS

| Organization | Agency | Position |
|--|--|--------------------------------|
| Miami Ad School | R/GA | Board Member |
| Minneapolis Community Alliance | Carmichael Lynch Relate | Member |
| Minneapolis Downtwon Council | Carmichael Lynch Relate | Committee Member |
| Mpls. MadWomen | Carmichael Lynch | Member |
| Museum of Food and Drink | IW Group | Board member |
| NABS | Dailey | Board Member |
| National 4-H Council | Dailey | Board Member |
| National Association of Asian American Professionals | IW Group | Board Member |
| National Kidney Foundation | Initiative, McCann | Board Member |
| NationSwell | FCB | Council Member |
| Netbase Customer Advisory Board | Carmichael Lynch Relate | Advisory Board |
| New York Women in Communications (NYWICI) | Weber Shandwick | Board Member |
| NYU Tisch School of Fine Arts | R//GA | Board Member |
| OCA National | IW Group | Advisory Council |
| Off the Street Club | FCB / RED | Board Member |
| One Club | Deutsch, FCB, The Martin Agency, R/GA | Board Member, Member |
| One Million Degrees | FCB | Board Member |
| Paley Center for Media | McCann | Member |
| Parsons new School of Design | R/GA | Board Member |
| Pathology Quality and Clinical Governance Committ | Viergo Health | Committee Member |
| PBS | IW Group | Board Member |
| Philadelphia Ad Club | Tierney | Member |
| Philadelphia Ad Council | Tierney | Member |
| Philadelphia Art Museum | Tierney | Corporate Sponsor |
| Pilobolus Dance Theater | R/GA | Board Member |
| PMI | McCann | Board Member |
| Portuguese Association of Advertising, Communication and Marketing Agencies (APAP) | FCB | Board Member |
| PR Council | Current, Golin | Board Member |
| PRSA Foundation | Carmichael Lynch Relate, Weber Shandwick | Board Member |
| PRSA Los Angeles | Golin, IW Group | Board Member, Member |
| RADA | MullenLowe London | Board Member |
| Ron Brown Scholar Program | Weber Schandwick | Advisory Board, Chairman |
| Ronald MacDonald House of New York | McCann | Board Member |
| Roosevelt University | Golin | Board Member |
| Route - The audience Research Body for Outdoor Advertising | Rapport | Board Member, Committee Member |
| Save the Children | FCB | Board Member |
| Spanbild Holdings Ltd | FCB | Board Member |
| Sports Backers | The Martin Agency | Board Member |
| Stanford School of Earth, Energy & Environmental Sciences | Cassidy & Associates | Board Member |

INTERPUBLIC GROUP MEMBERSHIPS OF ASSOCIATIONS AND ORGANIZATIONS

| Organization | Agency | Position |
|---|---------------------------|--------------------------------|
| Super Bowl 52 | Carmichael Lynch Relate | Committee Member |
| Swedish Association of Communications Agencies Diversity Initiatives | Weber Shandwick | Lead |
| Sydney Marketing Society | Reprise | Member |
| Techfront Australia Pty Ltd. | FCB | Board Member, Chairman |
| The Advertising Club | Deutsch, MullenLowe US | Trustee Member |
| The BrandLab | Carmichael Lynch | Board Member |
| The Christie NHS Trust | McCann Health | Board Member |
| The College of New Jersey Foundation | Weber Shandwick | Board Member |
| The Foundation for Excellence in Women's Health Care | FCB | Board Member |
| The Greater Philadelphia Chamber of Commerce | Tierney | Board Member |
| The Greater Richmond Chamber | The Martin Agency | Board Member |
| The IAB | R/GA | Board Member |
| The International Radio & TV Society Foundation | IPG Mediabrands | Board Member |
| The National Institute for Health and Care Excellence (NICE) | Virgo Health | Board Member |
| The Path to Purchase Institute | FCB/RED | Member |
| The Performance Theatre's Inspired Leadership Award | Weber Shandwick | Committee Member |
| The Seminar | IW Group, Weber Shandwick | Member |
| The United Way of Southeastern PA and Southern New Jersey | Tierney | Board Member, Committee Member |
| Tokyo Advertising Health Insurance Association | McCann | Committee Member |
| UN Commission on Lifesaving Commodities for Women and Children | McCann Health | Member |
| UN Every Woman Every Child Initiative | McCann Health | Supporting Member |
| UN Foundations Communications Corps Advisory Panel | McCann Health | Advisory Panel |
| UN Private Sector Constituency of the Partnership for Maternal, Newborn and Child Health | McCann Health | Member |
| UN Program for Private Sector Partnerships | McCann Health | Supporting Member |
| UNC School of Media and Journalism | FCB | Board Member |
| Unión Colombiana de Empresas Publicitarias – Colombian Association of Advertising Agencies (UCEP) | MullenLowe SSP3) | Board Member |
| Union of French Media Agencies (UDECAM) | IPG Mediabrands | Member |
| University of Florida Public Relations Advisory Council | IW Group | Member |
| University of Minnesota Journalism School | Carmichael Lynch Relate | Member |
| University of Southern California PR Advisory Council | Golin, IW Group | Member |
| University of Wisconsin | Golin | Board Member |
| U.S. African Development Foundation | Weber Shandwick | Chairman of Advisory Board |
| USAID Advisory Committee on Voluntary Foreign Aid | Weber Shandwick | Chairman of Advisory Committee |
| VCU Brandcenter | FCB | Board Member |
| VCU Roberson School of Media & Culture | The Martin Agency | Advisory Board |

INTERPUBLIC GROUP MEMBERSHIPS OF ASSOCIATIONS AND ORGANIZATIONS

| Organization | Agency | Position |
|---|-------------------|------------------|
| Venture Richmond | The Martin Agency | Board Member |
| Virginia Commonwealth University | R/GA | Board Member |
| Virginia Film Festival | The Martin Agency | Board Member |
| Virginia Tech Department of Communication | The Martin Agency | Board Member |
| Virginia Tech Pamplin College of Business | FCB | Board Member |
| WACL | MullenLowe London | Committee Member |
| Warehouse Project & Gallery | FCB Chicago | Board Member |
| Western Connecticut State University Marketing Advisory Council | IW Group | Member |
| Winston Fletcher | MullenLowe London | Board Member |
| YMCA Arts and Letters Foundation | Initiative | Board Member |
| Young Presidents Organization | The Martin Agency | Member |
| YPO Washington DC | HUGE | Committee Member |
| Zero Touch Digital | The Martin Agency | Advisory Board |

General Standard Disclosures: Identified Material Aspects & Boundaries

| | | | |
|---------------|-------|-----------------|--|
| GRI Indicator | G4-17 | Reporting Level |  |
|---------------|-------|-----------------|--|

Please see Part I - Item 1, Business, page 2 of IPG 10K which can be accessed at the following link:

http://investors.interpublic.com/phoenix.zhtml?c=87867&p=irol-sec&secCat01.3_rs=71&secCat01.3_rc=10&control_selectgroup=0

General Standard Disclosures: Identified Material Aspects & Boundaries

| | | | |
|----------------------|--------------|------------------------|--|
| GRI Indicator | G4-18 | Reporting Level |  |
|----------------------|--------------|------------------------|--|

- a. Explain the process for defining the report content and the Aspect Boundaries.
- b. Explain how the organization has implemented the Reporting Principles for Defining Report Content.

Interpublic completed a comprehensive materiality process with the assistance of The Governance & Accountability Institute, an independent third-party. IPG examined the importance of each GRI indicator and various sustainability issues to key important stakeholder groups including our peers, largest customers, employees and investors.

We then reviewed the results with an internal team of senior management to make the final decisions on what is considered to be material to Interpublic and its stakeholders.

Based on this process we selected our material aspects, indicators and report content.

We are continuing as an organization to engage with our stakeholders, and further examining what additional sustainability aspects are important to them and to our business.

In the future we will update the report content to include the results of these engagements and considerations as we continue to develop our sustainability program.

General Standard Disclosures: Identified Material Aspects & Boundaries

| | | | |
|----------------------|--------------|------------------------|--|
| GRI Indicator | G4-19 | Reporting Level |  |
|----------------------|--------------|------------------------|--|

| GRI Category | GRI Aspect |
|---|--|
| Economic | Economic Performance Indirect Economic Impacts |
| Environmental | Energy Emissions Products & Services Transport Supplier Environmental Assessment |
| Social / Labor Practices and Decent Work | Employment Training & Education Diversity and Equal Opportunity Supplier Assessment for Labor Practices Labor Practices Grievance Mechanisms |
| Social / Human Rights | Investment Supplier Human Rights Assessment |
| Social / Local Communities | Anti-Corruption Public Policy Supplier Assessment for Impacts on Society |

General Standard Disclosures: Stakeholder Engagement

GRI Indicator

G4-24

Reporting
Level



G4-24, 25, 26

G4-24: Provide a list of stakeholder groups engaged by the organization.

G4-25: Report the basis for identification and selection of stakeholders with whom to engage.

G4-26: Report the organization's approach to stakeholder engagement, including frequency of engagement by type and by stakeholder group, and an indication of whether any of the engagement was undertaken specifically as part of the report preparation process.

Interpublic Group's most important stakeholders are our clients, employees, and investors.

We work with our clients to ensure that the marketing communications programs we design for them are most efficiently and effectively moving their businesses forward. In order to ensure that our clients are successful and that we maintain our competitive positioning in the marketplace, we must always make certain that our business is aligned with clients' changing needs and the ever-changing consumer landscape. Ours is a talent business and, to serve our clients in the best way possible, we must recruit and retain top talent

Finally, as a public company, it's essential that we meet the expectations of our shareholders who make it possible for us to do best-in-class work on behalf of our clients.

Interpublic Group conducted a materiality assessment with the assistance of our sustainability consultant, [Governance & Accountability Institute](#), the exclusive data partner for the Global Reporting Initiative in the United States.

We conducted research on key players from our key constituents – clients, employees and investors. In addition, we had discussions with internal proxies representing these groups to learn more about which areas are critical for us to focus on in our sustainability strategy. We also engage regularly with these key stakeholder groups during our normal business operations. Increasingly we are receiving various questions and surveys from clients asking about particular aspects of our sustainability program which enables us to learn more about their areas of focus as well as their concerns.

In addition to these three key groups, we took into account other stakeholder groups such as NGOs, government, academia, and our industry peers, which all provide important insight into the sustainability issues that are important to IPG, our clients and our industry.

Based on the results of this stakeholder inclusive materiality process, we have chosen the GRI aspects and indicators that we include as part of this report. In addition, we are continuing to improve the way we engage with these important stakeholders on an ongoing basis to further inform our sustainability strategy moving forward.

General Standard Disclosures: Stakeholder Engagement

GRI Indicator

G4-25

Reporting
Level



G4-24, 25, 26

G4-24: Provide a list of stakeholder groups engaged by the organization.

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General Standard Disclosures: Stakeholder Engagement

GRI Indicator

G4-26

Reporting
Level



G4-24, 25, 26

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General Standard Disclosures: Stakeholder Engagement

GRI Indicator

G4-27

Reporting
Level



Report key topics and concerns that have been raised through stakeholder engagement, and how the organization has responded to those key topics and concerns, including through its reporting. Report the stakeholder groups that raised each of the key topics and concerns.

Sustainability is a key priority for IPG as it is for our stakeholders, including employees, clients and shareholders. We regularly engage with each of these groups on these topics, as we do with all matters of mutual importance. IPG and its agencies work with clients on projects that highlight such matters of importance and many of these engagements are featured on our [STRONGER](#) website which is devoted exclusively to the coverage of sustainability.

Recent work in this area has included:

[FCB Hamburg's campaign about Syrian refugees](#)

[McCann Global Health's Work to Eradicate Polio in Pakistan](#) and

[303 MullenLowe's work to prevent accidental drownings](#)

For a more extensive summary of our sustainability programs, please visit [STRONGER](#).

General Standard Disclosures: Governance

GRI Indicator

G4-34

Reporting
Level



Report the governance structure of the organization, including committees of the highest governance body. Identify any committees responsible for decision-making on economic, environmental and social impacts

Information on the governance structure of IPG including the committees of the highest governance body which are responsible for decision-making on economic, environmental and social impacts can be found in the "Corporate Governance" section starting on page 9 of our 2016 Proxy Statement here:

<http://investors.interpublic.com/phoenix.zhtml?c=87867&p=irol-sec>

Detailed charters for several important IPG board committees can be found on the IPG website in the [Corporate Governance Section](#):

Audit Committee Charter

Corporate Governance Committee Charter

Compensation Committee Charter

General Standard Disclosures: Ethics & Integrity

GRI Indicator

G4-56

Reporting
Level



Describe the organization's values, principles, standards and norms of behavior such as codes of conduct and codes of ethics

Interpublic's [Code of Conduct](#) forms the foundation of how we interact with one another, with our vendors and with our clients. It helps ensure that we operate ethically and transparently as we perform our jobs. Each year, employees are required to take a course that reviews the code and focuses on particularly relevant topics in the code. We have had great success with employee participation in these courses. Participation rates for the past two years follow:

For 2014 Code of Conduct:

98%, 40,433 out of 41,459

For 2015 Code of Conduct:

98%, 42,209 out of 43,249

Specific Standard Disclosures: Economic

GRI Indicator

G4-EC1

Reporting
Level



Direct economic value generated and distributed

| Component | Guidelines | 2015 <i>(in millions)</i> | 2014 <i>(in millions)</i> | 2013 <i>(in millions)</i> | 2012 <i>(in millions)</i> | 2011 <i>(in millions)</i> | Note |
|--|---|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--|
| Direct Economic Value Generated | | | | | | | |
| a) Revenues | Net sales plus revenues from financial investments and sales of assets | \$ 7,613.8 | \$ 7,537.1 | \$ 7,122.3 | \$ 6,956.2 | \$ 7,014.6 | Gross Revenue from 10-K |
| Economic Value Distributed | | | | | | | |
| b) Operating costs | Payments to suppliers, non-strategic investments, royalties, and facilitation payments | \$ 1,885.0 | \$ 1,928.1 | \$ 1,917.9 | \$ 1,887.2 | \$ 1,924.3 | Office and general expenses from 10-K |
| c) Employee wages and benefits | Total monetary outflows for employees (current payments, not future commitments) | \$ 4,857.7 | \$ 4,820.4 | \$ 4,545.5 | \$ 4,391.9 | \$ 4,402.1 | Salaries and related expenses from 10-K |
| d) Payments to providers of capital | All financial payments made to the providers of the organization's capital. | \$ 281.3 | \$ 243.9 | \$ 257.7 | \$ 248.9 | \$ 260.1 | Interest expense and dividends from 10-K |
| e) Payments to government ¹ | Gross taxes | \$ 231.9 | \$ 103.9 | \$ 111.8 | \$ 95.7 | \$ 102.0 | Cash taxes from 10-K |
| f) Community Investments | Voluntary contributions and investment of funds in the broader community (includes donations) | n/a | n/a | n/a | n/a | n/a | Do not have this level of granularity |
| Economic Value Retained | Calculated as Economic value generated less Economic value distributed | \$ 357.9 | \$ 440.8 | \$ 289.4 | \$ 332.5 | \$ 326.1 | Calculation |

¹ The guidelines request cash taxes which is provided above

Specific Standard Disclosures: Economic

GRI Indicator

G4-EC3

Reporting
Level



Coverage of the organization's defined benefit plan obligations

a. Where the plan's liabilities are met by the organization's general resources, report the estimated value of those liabilities.

b. Where a separate fund exists to pay the plan's pension liabilities, report:

- The extent to which the scheme's liabilities are estimated to be covered by the assets that have been set aside to meet them
- The basis on which that estimate has been arrived at
- When that estimate was made

c. Where a fund set up to pay the plan's pension liabilities is not fully covered, explain the strategy, if any, adopted by the employer to work towards full coverage, and the timescale, if any, by which the employer hopes to achieve full coverage.

d. Report the percentage of salary contributed by employee or employer.

e. Report the level of participation in retirement plans (such as participation in mandatory or voluntary schemes, regional or country-based schemes, or those with financial impact).

a. Where the plan's liabilities are met by the organization's general resources, report the estimated value of those liabilities.

- Please see form 10 K, "a" on page 68. 2015 10 K can be accessed at the following link: <http://investors.interpublic.com/phoenix.zhtml?c=87867&p=irol-sec>

b. Where a separate fund exists to pay the plan's pension liabilities, report:

- The extent to which the scheme's liabilities are estimated to be covered by the assets that have been set aside to meet them
 - Please see form 10 K, "b" on page 68. 2015 10 K can be accessed at the following link: <http://investors.interpublic.com/phoenix.zhtml?c=87867&p=irol-reportsannual>
- The basis on which that estimate has been arrived at
 - Please See (b.) on page 33 of 10K. 2015 10 K can be accessed at the following link: <http://investors.interpublic.com/phoenix.zhtml?c=87867&p=irol-reportsannual>
- When that estimate was made - All estimates are as of 12/31/15

c. Where a fund set up to pay the plan's pension liabilities is not fully covered, explain the strategy, if any, adopted by the employer to work toward full coverage, and the timescale, if any, by which the employer hopes to achieve full coverage.

- [See \(c.\) on page 71 of Form 10K.](#)

d. Report the percentage of salary contributed by employee or employer.

- We do not disclose this information
 - e. Report the level of participation in retirement plans (such as participation in mandatory or voluntary schemes, regional or country-based schemes, or those with financial impact).
- We do not disclose this information

Specific Standard Disclosures: Economic

GRI Indicator

G4-EC8

Reporting
Level



Significant indirect economic impacts, including the extent of impacts

1. Report examples of the significant identified positive and negative indirect economic impacts the organization has. These may include:

- Changing the productivity of organizations, sectors, or the whole economy
- Economic development in areas of high poverty
- Economic impact of improving or deteriorating social or environmental conditions
- Availability of products and services for those on low incomes
- Enhancing skills and knowledge amongst a professional community or in a geographical region
- Jobs supported in the supply chain or distribution chain
- Stimulating, enabling, or limiting foreign direct investment
- Economic impact of change in location of operations or activities
- Economic impact of the use of products and services

Report the significance of the impacts in the context of external benchmarks and stakeholder priorities, such as national and international standards, protocols, and policy agendas.

Sustainability in all its forms – environmental responsibility, good corporate citizenship, ensuring socially-responsible business practices – is important and integral to the way we do business around the world.

In terms of suppliers, IPG IT actively assesses the credentials and qualifications of our partners and encourages them to adopt environmentally friendly policies. At IPG, we source from a wide base of suppliers to ensure economic advantage for our clients.

Each year, around the world, IPG agencies work to make a difference in the communities where our agencies operate. These projects can be seen on the [STRONGER](#) section of our website and include partnering with the [United Nations on furthering Sustainable Development Goal #6](#), access to clean water and sanitation, [working to eradicate polio in Pakistan](#) and [bringing awareness to domestic violence in Vienna](#).

In developing nations where IPG operates, IPG agencies, by the nature of their business, help local businesses to be more productive in terms of their marketing and promotional activities. IPG agencies in local markets around the world purchase goods and services from local businesses and entrepreneurs and, of course, employ individuals from local communities. All of these activities benefit the local economies where IPG agencies operate.

Specific Standard Disclosures: Labor Practices & Decent Work

GRI Indicator

G4-LA1

Reporting
Level



IPG Employees

Note this response is cross-referenced for G4-10, G4-LA1, G4-LA2, G4-LA10, and G4-LA11

Ours is a talent-driven business and our employees are our most important asset. We understand that to be successful in a creative industry, it is key that our employee base reflects the diversity of our clients' consumers, and that we ensure a workplace that encourages and accepts diversity.

IPG began its formal diversity and inclusion (D&I) commitment more than a decade ago and was the first company in our industry to hire a dedicated Director of Diversity and Inclusion. To ensure accountability, our executives' compensation is linked to their agencies' performance on diversity and inclusion and we have instituted a comprehensive company-wide diversity and inclusion program. D&I initiatives include our business resource groups that develop career-building programs, as well as training around topics like unconscious bias. We are also unique in our industry in that we regularly measure the inclusiveness of our culture with a company-wide climate for inclusion survey. IPG has received numerous honors for its diversity and inclusion programs. These include the 2016 Champions of Diversity Exemplary Best Practices Award from the New York Urban League, eight 100 percent scores on the Corporate Equality Index, an annual survey by the Human Rights Campaign (HRC) ranking companies based on their policies and practices relating to gay, lesbian, bisexual and transgender employees and recognition for gender diversity on our board by the Women's Forum of New York.

The information in this section focuses on the composition of our workforce as well as how our employees are trained through our varied and robust development programs.

G4-10 and G4-LA1

Report the total number of employees by employment contract and gender, number of permanent employees by employment type and gender, total workforce by employees and supervised workers and by gender, the total workforce by region and gender, report whether a substantial portion of the organizations work is performed by workers who are legally recognized as self-employed, or by individuals other than employees or supervised workers, including employees and supervised employees of contractors, report any significant variations in employment numbers

Total number and rates of new employee hires and employee turnover by age group, gender and region

Since we began our formal D&I programs in 2005, IPG's workforce demographics in the U.S. have changed dramatically. Through 2015, there has been an improvement of more than 55% within African American, Hispanic and Asian minority groups in the "Officials and Managers" category.

IPG exceeded the U.S. Ad Industry External Workforce Benchmark in both "Officials and Managers" and "Professionals" categories for women and total minorities in 2015, the most recent annual filing.

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- The "Professional" talent base is 26% minority, an increase of 35% since 2005.
- Women make up 54% of all the company's managers – including executive, senior and first & mid-level management – an increase of 16% since 2005.

G4-LA2

Benefits provided to full-time employees that are not provided to temporary or part-time employees, by significant locations of operation

Full-time and part-time employees working 20 hours or more on a regular basis receive a full range of medical benefits.

For the temporary employee population, an employee must work an average of 30 hours per week or more over a 12-month period in order to be eligible for the IPG Medical plan only. They are excluded from all other benefits.

We do not make a distinction by location, if an employee is on the IPG payroll and meets the requirements, they are offered benefits.

G4-LA10

Programs for Skills Management and Lifelong Learning That Support the Continued Employability of Employees and Assist Them in Managing Career Ending

Recruiting, retaining and promoting great talent is key to our long-term success. Skills training and executive development are important components of how we work with our people to ensure their success and the continued success of IPG.

Educational Assistance

IPG encourages and financially supports continuing education and development programs that meet the career goals of our employees which are aligned with the needs of our business. Regular full-time and part-time employees can achieve professional career goals through taking job-related courses at an accredited school, college or university and be reimbursed for up to 75 percent of the tuition expenses. Whether taking a standalone course or making a commitment to a bachelors or masters degree program, attending traditional-style classes or non-traditional (e.g., on-line or accelerated) programs, employees and their managers work together to support development.

Individual Department Training

It is critical for employees to maintain required credentials, gain skills with new technologies, manage department change, keep up with role-specific information, and onboard to new roles. Whatever the situation, individual departments provide training through a variety of means including staff meetings, global conferences, in-house speakers, periodicals/online services and colleague-to-colleague instruction.

Skills-Building Training

IPG offers managers and employees skill-building training via live classroom and live and recorded webcasts for employees across the globe to enhance foundational skills including coaching, interviewing, project management, workplace respect, communication, conflict resolution, customer service and performance management. Our training programs aim to educate employees on core competencies and empower participants to bring to life such skills in the workplace.

Global Training

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IPG Leadership Lab

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Transition Assistance

IPG provides employees with support, as needed, through myriad transitions that take place over the employment life cycle (e.g., transitioning to a new role, transitioning back to work from a leave of absence or transitioning to retirement). This might include retirement and financial planning resources, coaching and career guidance, work-life balance resources and flexible work arrangements.

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his/her activities, provides the participant with specific behavioral feedback, helps plan for future development, and helps the participant to apply the new skills back at work.

G4-LA11

Percentage of employees receiving regular performance and career development reviews, by gender and by employee category

Performance Management - IPG advocates for all employees to actively participate and invest in performance management. Aligning individual goals with organizational objectives not only allows employees to better understand what is expected of them and how important their contributions are to the business, but it also empowers them to champion their own personal development. Our corporate process is guided by a new ePerformance on-line tool. The tool is a catalyst to promote discussion between managers and employees about personal and business goals, development plans and career aspirations. Two thirds of IPG employees actively participate in our on-line performance management process.

Specific Standard Disclosures: Labor Practices & Decent Work

GRI Indicator

G4-LA2

Reporting
Level



IPG Employees

Note this response is cross-referenced for G4-10, G4-LA1, G4-LA2, G4-LA10, and G4-LA11

Ours is a talent-driven business and our employees are our most important asset. We understand that to be successful in a creative industry, it is key that our employee base reflects the diversity of our clients' consumers, and that we ensure a workplace that encourages and accepts diversity.

IPG began its formal diversity and inclusion (D&I) commitment more than a decade ago and was the first company in our industry to hire a dedicated Director of Diversity and Inclusion. To ensure accountability, our executives' compensation is linked to their agencies' performance on diversity and inclusion and we have instituted a comprehensive company-wide diversity and inclusion program. D&I initiatives include our business resource groups that develop career-building programs, as well as training around topics like unconscious bias. We are also unique in our industry in that we regularly measure the inclusiveness of our culture with a company-wide climate for inclusion survey. IPG has received numerous honors for its diversity and inclusion programs. These include the 2016 Champions of Diversity Exemplary Best Practices Award from the New York Urban League, eight 100 percent scores on the Corporate Equality Index, an annual survey by the Human Rights Campaign (HRC) ranking companies based on their policies and practices relating to gay, lesbian, bisexual and transgender employees and recognition for gender diversity on our board by the Women's Forum of New York.

The information in this section focuses on the composition of our workforce as well as how our employees are trained through our varied and robust development programs.

G4-10 and G4-LA1

Report the total number of employees by employment contract and gender, number of permanent employees by employment type and gender, total workforce by employees and supervised workers and by gender, the total workforce by region and gender, report whether a substantial portion of the organizations work is performed by workers who are legally recognized as self-employed, or by individuals other than employees or supervised workers, including employees and supervised employees of contractors, report any significant variations in employment numbers

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G4-LA2

Benefits provided to full-time employees that are not provided to temporary or part-time employees, by significant locations of operation

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G4-LA10

Programs for Skills Management and Lifelong Learning That Support the Continued Employability of Employees and Assist Them in Managing Career Ending

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Educational Assistance

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Global Training

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Transition Assistance

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G4-LA11

Percentage of employees receiving regular performance and career development reviews, by gender and by employee category

Performance Management - IPG advocates for all employees to actively participate and invest in performance management. Aligning individual goals with organizational objectives not only allows employees to better understand what is expected of them and how important their contributions are to the business, but it also empowers them to champion their own personal development. Our corporate process is guided by a new ePerformance on-line tool. The tool is a catalyst to promote discussion between managers and employees about personal and business goals, development plans and career aspirations. Two thirds of IPG employees actively participate in our on-line performance management process.

Specific Standard Disclosures: Labor Practices & Decent Work

GRI Indicator

G4-LA10

Reporting
Level



IPG Employees

Note this response is cross-referenced for G4-10, G4-LA1, G4-LA2, G4-LA10, and G4-LA11

Ours is a talent-driven business and our employees are our most important asset. We understand that to be successful in a creative industry, it is key that our employee base reflects the diversity of our clients' consumers, and that we ensure a workplace that encourages and accepts diversity.

IPG began its formal diversity and inclusion (D&I) commitment more than a decade ago and was the first company in our industry to hire a dedicated Director of Diversity and Inclusion. To ensure accountability, our executives' compensation is linked to their agencies' performance on diversity and inclusion and we have instituted a comprehensive company-wide diversity and inclusion program. D&I initiatives include our business resource groups that develop career-building programs, as well as training around topics like unconscious bias. We are also unique in our industry in that we regularly measure the inclusiveness of our culture with a company-wide climate for inclusion survey. IPG has received numerous honors for its diversity and inclusion programs. These include the 2016 Champions of Diversity Exemplary Best Practices Award from the New York Urban League, eight 100 percent scores on the Corporate Equality Index, an annual survey by the Human Rights Campaign (HRC) ranking companies based on their policies and practices relating to gay, lesbian, bisexual and transgender employees and recognition for gender diversity on our board by the Women's Forum of New York.

The information in this section focuses on the composition of our workforce as well as how our employees are trained through our varied and robust development programs.

G4-10 and G4-LA1

Report the total number of employees by employment contract and gender, number of permanent employees by employment type and gender, total workforce by employees and supervised workers and by gender, the total workforce by region and gender, report whether a substantial portion of the organizations work is performed by workers who are legally recognized as self-employed, or by individuals other than employees or supervised workers, including employees and supervised employees of contractors, report any significant variations in employment numbers

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G4-LA2

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G4-LA10

Programs for Skills Management and Lifelong Learning That Support the Continued Employability of Employees and Assist Them in Managing Career Ending

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Educational Assistance

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Individual Department Training

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Skills-Building Training

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Percentage of employees receiving regular performance and career development reviews, by gender and by employee category

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Specific Standard Disclosures: Labor Practices & Decent Work

GRI Indicator

G4-LA11

Reporting
Level



IPG Employees

Note this response is cross-referenced for G4-10, G4-LA1, G4-LA2, G4-LA10, and G4-LA11

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G4-10 and G4-LA1

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G4-LA2

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G4-LA10

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future development, and helps the participant to apply the new skills back at work.

G4-LA11

Percentage of employees receiving regular performance and career development reviews, by gender and by employee category

Performance Management – IPG advocates for all employees to actively participate and invest in performance management. Aligning individual goals with organizational objectives not only allows employees to better understand what is expected of them and how important their contributions are to the business, but it also empowers them to champion their own personal development. Our corporate process is guided by a new ePerformance on-line tool. The tool is a catalyst to promote discussion between managers and employees about personal and business goals, development plans and career aspirations. Two thirds of IPG employees actively participate in our on-line performance management process.

Specific Standard Disclosures: Labor Practices & Decent Work

GRI Indicator

G4-LA12

Reporting
Level



Composition of governance bodies and breakdown of employees per employee category according to gender, age group, minority group membership, and other indicators of diversity

Our corporate board of directors is made up of 40% percent women, making IPG one of only 12 S&P 500 Companies with 40% or higher representation of women on its board. Since we began our formal D&I programs in 2005, IPG's workforce demographics in the U.S. have changed dramatically. Through 2015, there has been an improvement of more than 55% within African American, Hispanic and Asian minority groups in the "Officials and Managers" category.

IPG exceeded the U.S. Ad Industry External Workforce Benchmark in both "Officials and Managers" and "Professionals" categories for women and total minorities in 2015.

Additional results from IPG's 2015 workforce data show that:

- Minorities make up 19% of US "Officials and Managers," an increase of 94% since 2005.
- The "Professional" talent base is 26% minority, an increase of 35% since 2005.
- Women make up 54% of all the company's managers - including executive, senior and first & mid-level management - an increase of 16% since 2005.

Specific Standard Disclosures: Labor Practices & Decent Work

GRI Indicator

G4-LA14

Reporting
Level



Please note this response is cross-referenced for G4-EN32, G4-LA14, G4-SO9 and G4-HR10

G4-EN32

Percentage of new suppliers that were screened using environmental criteria

- Report the percentage of new suppliers that were screened using environmental criteria.

G4-LA14

Percentage of new suppliers that were screened using labor practices criteria Report the percentage of new suppliers that were screened using labor practices criteria.

G4-SO9

- Percentage of new suppliers that were screened using criteria for impacts on society

G4-HR10

- Percentage of new suppliers that were screened using criteria for impacts on society

Interpublic is committed to operating as sustainably as possible. And we expect the same from our suppliers. To ensure that this is the case, we have adopted a Supplier Code of Conduct. The Code is summarized below and can be viewed in its entirety at the following link:

<http://www.interpublic.com/about/corporate-governance>

The Supplier Code of Conduct is part of our corporate standard policies and procedures and focuses on the following areas:

Legal and Regulatory Compliance Practices including:

- Compliance with anti-corruption laws, anti-trust and fair competition laws
- Adherence to environmental laws and regulations

Business Practices including:

The expectation that our suppliers and their representatives should conduct their business interactions with integrity and in accordance with their obligations to IPG including:

- Honestly and accurately reporting all business information
- Creating, retaining and disposing of business records in compliance with all legal and regulatory requirements
- Protecting and responsibly using the physical and intellectual assets of IPG
- Using discretion when offering gifts or entertainment to IPG employees
- Avoiding the appearance of or actual improprieties or conflicts of interest
- Avoiding insider trading by buying or selling IPG stock when in possession of information about IPG that is not available to the investing public.

Employment Practices

IPG expects its suppliers to share its commitment to human rights and equal opportunity in the workplace. This includes:

- Cooperating with IPG's commitment to a workforce free of harassment and unlawful discrimination
- Providing a safe and healthy work environment
- Using only voluntary labor
- Complying with local minimum working and laws and requirements and not utilizing child labor

Sustainability

IPG expects its suppliers to share its commitment to operating in sync with the long-term health of the environment.

Diversity

IPG is committed to being among the most diverse companies in the world and we expect a commitment to diversity from our suppliers.

We also expect that our suppliers comply with our Code of Conduct.

Specific Standard Disclosures: Labor Practices & Decent Work

| | | | |
|---------------|---------|-----------------|--|
| GRI Indicator | G4-LA16 | Reporting Level |  |
|---------------|---------|-----------------|--|

We provide our employees with a number of different approaches to express concerns about their work environments. As described in the [Interpublic Code of Conduct](#), which covers all employees, IPG employees may report concerns to their managers, to local Human Resources offices, to corporate Human Resources, to IPG Legal staff, or to IPG's Chief Risk Officer. We also provide a telephone hotline, as required by U.S. law, which is called the "IPG Alertline."

This hotline is available by telephone or email 24 hours a day, seven days a week. Where permitted by local law, reports to the Alertline may be made anonymously. All reports are investigated, and our policy very clearly states that there will be no retaliation against anyone who makes a report in good faith.

Specific Standard Disclosures: Environment

| | | | |
|----------------------|---------------|------------------------|--|
| GRI Indicator | G4-EN3 | Reporting Level |  |
|----------------------|---------------|------------------------|--|

G4-EN3 - Energy consumption within the organization

G4-EN6 - Reduction of energy consumption

G4-EN15 - Direct greenhouse gas (GHG) emissions (Scope 1)

G4-EN16 - Energy indirect greenhouse gas (GHG) emissions (Scope 2)

G4-EN19 - Reduction of greenhouse gas (GHG) emissions

G4-EN5 - Energy intensity

G4-EN18 - Greenhouse gas (GHG) emissions intensity

This year Interpublic has continued our journey of calculating GHG emissions by expanding our initial boundary to include offices in the United Kingdom. This is in addition to our original boundary which included our largest offices in North America. In North America we included all offices which are over 100,000 square feet and in the UK we included 90% of our leased facilities and 100% of our owned facilities. Our Scope 1 and Scope 2 calculations in North America were completed using Measurabl, the online sustainability data software, which aligns its carbon accounting algorithms to the WRI/WBCSD's [GHG Protocol, Revised Edition](#) methodologies. To calculate carbon emissions, we use US EPA e-Grid emissions factors for buildings within the United States and national-level emissions factors for buildings outside the United States.

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The expanded boundary as of the end of 2015 included 29% of our worldwide headcount, and 27% of our worldwide square footage.

Below are the combined calculated Scope 1 and 2 emissions come solely from electricity usage and heating fuel:

Scope 1:

- 2014: 1,059.8 MTCO₂e
- 2015: 1,301.3 MTCO₂e

Scope 2:

- 2014: 13,025.2 MTCO₂e
- 2015: 14,101.0 MTCO₂e

The 2014 and 2015 uncertainty number for Scope 1 is ~3% and the uncertainty for Scope 2 is ~12%.

Below is our Electricity and Fuel (Natural Gas) usage

Electricity

- 2014: 34,179 MWh
- 2015: 36,763 MWh

Fuel (Natural Gas):

- 2014: 5,784 MWh
- 2015: 7,106 MWh

Energy Intensity

These numbers include electricity, and fuel (natural gas) as detailed above in our energy calculations, and use the number of full time employees as an intensity denominator.

- Energy Per Employee 2014: 2.90 MWh per Employee 2015: 3.12 MWh per Employee
- Energy Per Square Footage 2014: .014 MWh per Sq Ft 2015: .014 MWh per Sq Ft

GHG Emissions Intensity

These numbers include Scope 1 and Scope 2 emissions as detailed above in GHG Emissions numbers and use the number of full time employees as an intensity denominator.

GHG Emissions Per Employee 2014:

1.02 MTCO₂e per Employee 2015: 1.10 MTCO₂e per Employee

GHG Emissions Per Square Footage 2015:

.005 MTCO₂e per Sq Ft 2015: .005 MTCO₂e per Sq Ft

Specific Standard Disclosures: Environment

| | | | |
|----------------------|---------------|------------------------|--|
| GRI Indicator | G4-EN5 | Reporting Level |  |
|----------------------|---------------|------------------------|--|

G4-EN3 - Energy consumption within the organization

G4-EN6 - Reduction of energy consumption

G4-EN15 - Direct greenhouse gas (GHG) emissions (Scope 1)

G4-EN16 - Energy indirect greenhouse gas (GHG) emissions (Scope 2)

G4-EN19 - Reduction of greenhouse gas (GHG) emissions

G4-EN5 - Energy intensity

G4-EN18 - Greenhouse gas (GHG) emissions intensity

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GHG Emissions Per Square Footage 2015:

.005 MTCO₂e per Sq Ft 2015: .005 MTCO₂e per Sq Ft

Specific Standard Disclosures: Environment

| | | | |
|----------------------|---------------|------------------------|--|
| GRI Indicator | G4-EN6 | Reporting Level |  |
|----------------------|---------------|------------------------|--|

G4-EN3 - Energy consumption within the organization

G4-EN6 - Reduction of energy consumption

G4-EN15 - Direct greenhouse gas (GHG) emissions (Scope 1)

G4-EN16 - Energy indirect greenhouse gas (GHG) emissions (Scope 2)

G4-EN19 - Reduction of greenhouse gas (GHG) emissions

G4-EN5 - Energy intensity

G4-EN18 - Greenhouse gas (GHG) emissions intensity

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GHG Emissions Per Employee 2014:

1.02 MTCO₂e per Employee 2015: 1.10 MTCO₂e per Employee

GHG Emissions Per Square Footage 2015:

.005 MTCO₂e per Sq Ft 2015: .005 MTCO₂e per Sq Ft

Specific Standard Disclosures: Environment

GRI Indicator

G4-EN7

Reporting
Level



Reductions in energy requirements of products and services

1. Report the reductions in the energy requirements of sold products and services achieved during the reporting period, in joules or multiples.
2. Report the basis for calculating reductions in energy consumption such as base year or baseline, and the rationale for choosing it.
3. Report standards, methodologies, and assumptions used.

To streamline our operations and reduce unnecessary usage of energy, water, and natural resources, IPG focuses on our people. Specifically, we are focused on increasing the efficiency of key employee processes: building operations (real estate occupied), travel and transportation, technology use, and supplier/vendor purchasing (sourcing).

Our Corporate Sustainability Policy was launched in 2010, and encourages employees to reduce impacts through four key behaviors:

- Using energy more efficiently.
- Instituting recycling programs where available.
- Managing travel more efficiently.
- Employing "green building practices" in IPG real estate holdings.

Over the years, IPG has achieved measurable results in our sustainability initiatives that include:

- 35% Reduction in Rentable Square Foot per Employee from 2004 to 2016
- 14 IPG offices are Leed certified
- All new tenant build outs conform to Leed-certified or better
- USD 5.5 Million in savings due to furniture recycling from 2007 to present

By re-utilizing furniture within the portfolio, IPG avoids purchasing new materials, while reducing landfill waste. As reported by the US Environmental Protection Agency (EPA) discarded furniture represented over 4% of U.S. landfill by weight in 2010, at over 10 million tons discarded per year.

Information Technology – to improve IT operational efficiencies and reduce energy consumption, IPG has migrated its IT infrastructure and applications operations to the state-of-the-art Scott Technology Center facilities located on the campus of the University of Nebraska at Omaha (State of Nebraska).

IPG consolidated its four Global IT Data Centers to this new facility, which utilizes energy-efficient technology and virtualization. As a result, since 2008, IPG IT has decreased the number of physical servers in our production and disaster recovery facilities by 30% while increasing its hosting services; more than doubling the amount of storage. IPG also achieved a 66% reduction in IT power consumption and reduced the Central IT data center square footage by half when we centralized our data centers (starting in 2008).

IPG IT continues to adopt new energy efficient technology as older servers and storage age out and need replacement, and over the years, we have been able to continue to reduce the number of server racks and power required to run IPG's enterprise infrastructure and applications while continually adding new feature functionality. Additionally, Central IT will be moving to Jersey City, NJ, and we are working toward LEED certification in our new building there.

Specific Standard Disclosures: Environment

| | | | |
|----------------------|----------------|------------------------|--|
| GRI Indicator | G4-EN15 | Reporting Level |  |
|----------------------|----------------|------------------------|--|

G4-EN3 - Energy consumption within the organization

G4-EN6 - Reduction of energy consumption

G4-EN15 - Direct greenhouse gas (GHG) emissions (Scope 1)

G4-EN16 - Energy indirect greenhouse gas (GHG) emissions (Scope 2)

G4-EN19 - Reduction of greenhouse gas (GHG) emissions

G4-EN5 - Energy intensity

G4-EN18 - Greenhouse gas (GHG) emissions intensity

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Scope 2:

- 2014: 13,025.2 MTCO₂e
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Energy Intensity

These numbers include electricity, and fuel (natural gas) as detailed above in our energy calculations, and use the number of full time employees as an intensity denominator.

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- Energy Per Square Footage 2014: .014 MWh per Sq Ft 2015: .014 MWh per Sq Ft

GHG Emissions Intensity

These numbers include Scope 1 and Scope 2 emissions as detailed above in GHG Emissions numbers and use the number of full time employees as an intensity denominator.

GHG Emissions Per Employee 2014:

1.02 MTCO₂e per Employee 2015: 1.10 MTCO₂e per Employee

GHG Emissions Per Square Footage 2015:

.005 MTCO₂e per Sq Ft 2015: .005 MTCO₂e per Sq Ft

Specific Standard Disclosures: Environment

| | | | |
|----------------------|----------------|------------------------|--|
| GRI Indicator | G4-EN16 | Reporting Level |  |
|----------------------|----------------|------------------------|--|

G4-EN3 - Energy consumption within the organization

G4-EN6 - Reduction of energy consumption

G4-EN15 - Direct greenhouse gas (GHG) emissions (Scope 1)

G4-EN16 - Energy indirect greenhouse gas (GHG) emissions (Scope 2)

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G4-EN5 - Energy intensity

G4-EN18 - Greenhouse gas (GHG) emissions intensity

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.005 MTCO₂e per Sq Ft 2015: .005 MTCO₂e per Sq Ft

Specific Standard Disclosures: Environment

GRI Indicator

G4-EN17

Reporting Level



IPG's nearly 50,000 employees around the world travel more than **290 million** miles each year on airplanes. In 2014, the IPG travel department developed a new way to track carbon emissions related to that travel and a way for our business travelers to play a role in reducing those emissions.

While we work to limit our travel where possible, in a client services business, some of our travel is absolutely essential. Smart travel policies – traveling less where possible, traveling lighter and traveling smarter – is a shared goal that we have committed to. To help ensure that travel across our organization is as sustainable as possible, we have enhanced our online booking tool to allow business travelers to sort air travel by carbon dioxide (CO₂) emissions as well as by time and cost. We have tracked the annual CO₂ emissions of IPG business travel in the past. And this new system – for the first time – gives us a viable, strong lever to effect change. This new tracking system has been turned on in nearly all countries where online booking is available.

CO₂ emissions are one of the main contributors to global warming, with aviation and work-related travel being a significant carbon emitter. With this new enhancement to our online travel booking tool, our business travelers can now assess comparative CO₂ emissions between IPG preferred carriers, allowing us to make smarter travel choices that are also less damaging to the environment.

By understanding the impact each of us can have upon the economic, environmental, and social sustainability of our communities, our employees can contribute in small ways to the ongoing health of our communities. Our travel program that takes carbon emissions into consideration was one of the first of its kind to be instituted at a Fortune 500 company, helping make IPG a leader for our industry in this important area of sustainability.

In 2015, IPG employees around the world traveled a total of 296,957,350 miles, with total emissions of 60,899 tCO₂e (metric tons of carbon dioxide equivalent).

Specific Standard Disclosures: Environment

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|----------------------|----------------|------------------------|--|
| GRI Indicator | G4-EN18 | Reporting Level |  |
|----------------------|----------------|------------------------|--|

G4-EN3 - Energy consumption within the organization

G4-EN6 - Reduction of energy consumption

G4-EN15 - Direct greenhouse gas (GHG) emissions (Scope 1)

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Specific Standard Disclosures: Environment

| | | | |
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| GRI Indicator | G4-EN19 | Reporting Level |  |
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G4-EN3 - Energy consumption within the organization

G4-EN6 - Reduction of energy consumption

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1.02 MTCO₂e per Employee 2015: 1.10 MTCO₂e per Employee

GHG Emissions Per Square Footage 2015:

.005 MTCO₂e per Sq Ft 2015: .005 MTCO₂e per Sq Ft

Specific Standard Disclosures: Environment

| | | | |
|----------------------|----------------|------------------------|--|
| GRI Indicator | G4-EN30 | Reporting Level |  |
|----------------------|----------------|------------------------|--|

Significant environmental impacts of transporting products and other goods and materials for the organization's operations, and transporting members of the workforce.

As a client services business, IPG does not transport appreciable amounts of material, nor does IPG manufacture or ship manufactured goods. Our primary asset is our people. And, as a company with clients and offices located all over the world, our employees do travel frequently for business. We are working to mitigate the impact of this travel in several ways.

First, IPG encourages its employees to utilize alternate meeting tools when available and when practical. Multiple file sharing systems are in place and are regularly utilized, as are video conferencing resources. In our new corporate space in New York City, several of our conference rooms are lync-enabled, which has expanded our functionality from laptops and desktops (voice, video and screen share) to the conference room audio system and LCD monitors. So employees are now able to see video stream from those speaking on one LCD monitor next to a monitor showing the presentation materials. Remote users are able to see speakers and participants in the conference room alongside presentation materials being shared from a laptop.

While while some business travel is of course absolutely essential, we are among the first Fortune 500 companies to implement a tool that allows our business travelers to take carbon emissions into consideration when booking their travel - for more information and detail on this initiative, please see our response to G4EN-17.

Specific Standard Disclosures: Environment

GRI Indicator

G4-EN32

Reporting
Level



Please note this response is cross-referenced for G4-EN32, G4-LA12, G4-SO9 and G4-HR10

G4-EN32

Percentage of new suppliers that were screened using environmental criteria

- Report the percentage of new suppliers that were screened using environmental criteria.

G4-LA14

Percentage of new suppliers that were screened using labor practices criteria Report the percentage of new suppliers that were screened using labor practices criteria.

G4-SO9

- Percentage of new suppliers that were screened using criteria for impacts on society

G4-HR10

- Percentage of new suppliers that were screened using criteria for impacts on society

Interpublic is committed to operating as sustainably as possible. And we expect the same from our suppliers. To ensure that this is the case, we have adopted a Supplier Code of Conduct. The Code is summarized below and can be viewed in its entirety at the following link:

<http://www.interpublic.com/about/corporate-governance>

The Supplier Code of Conduct is part of our corporate standard policies and procedures and focuses on the following areas:

Legal and Regulatory Compliance Practices including:

- Compliance with anti-corruption laws, anti-trust and fair competition laws
- Adherence to environmental laws and regulations

Business Practices including:

The expectation that our suppliers and their representatives should conduct their business interactions with integrity and in accordance with their obligations to IPG including:

- Honestly and accurately reporting all business information
- Creating, retaining and disposing of business records in compliance with all legal and regulatory requirements
- Protecting and responsibly using the physical and intellectual assets of IPG
- Using discretion when offering gifts or entertainment to IPG employees
- Avoiding the appearance of or actual improprieties or conflicts of interest
- Avoiding insider trading by buying or selling IPG stock when in possession of information about IPG that is not available to the investing public.

Employment Practices

IPG expects its suppliers to share its commitment to human rights and equal opportunity in the workplace. This includes:

- Cooperating with IPG's commitment to a workforce free of harassment and unlawful discrimination
- Providing a safe and healthy work environment
- Using only voluntary labor
- Complying with local minimum working and laws and requirements and not utilizing child labor

Sustainability

IPG expects its suppliers to share its commitment to operating in sync with the long-term health of the environment.

Diversity

IPG is committed to being among the most diverse companies in the world and we expect a commitment to diversity from our suppliers.

We also expect that our suppliers comply with our Code of Conduct.

Specific Standard Disclosures: Human Rights

GRI Indicator

G4-HR2

Reporting Level



Total hours of employee training on human rights policies or procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained

IPG provides Code of Conduct training each year as well as anti-harassment training to all new hires in the U.S., and to senior managers outside the U.S. Every two years, we re-train California managers, and every four years, we re-train all US employees. Our Chief Executive Officer invites and encourages all employees to take these courses and we have had good success in obtaining high levels of employee participation. Specifically:

New Hire Code of Conduct Course

5,882 completed x 50 minutes to complete = 294,100 minutes = 4,901 hours

89.2% completion rate

California Harassment course

452 completed x 120 minutes to complete = 54,240 minutes = 904 hours

CA Harassment is only for California. There is a legal requirement under CA State Law, AB1825 for supervisors in California to receive 2 hours of training every 2 years

Employee / Supervisor Harassment course

526 completed x 35 minutes to complete = 18,410 minutes = 307 hours

Combined Harassment completion percentage is 79.4%

Affirmative Action Fundamentals

1,522 completed x 30 minutes to complete = 45,660 minutes or 761 hours

82.2% completion rate

Code of Conduct Course-Current Employees

For 2015 Code of Conduct:

Approximately 30 minutes x 42,209 completed = 1,272,270 minutes = 21,204.5 hours

Overall:

21,205.5 + 4,901 + 904 + 307 + 761 = 28,077.5 hours

Specific Standard Disclosures: Human Rights

GRI Indicator

G4-HR10

Reporting
Level



Please note this response is cross-referenced for G4-EN32, G4-LA12, G4-SO9 and G4-HR10

G4-EN32

Percentage of new suppliers that were screened using environmental criteria

- Report the percentage of new suppliers that were screened using environmental criteria.

G4-LA14

Percentage of new suppliers that were screened using labor practices criteria Report the percentage of new suppliers that were screened using labor practices criteria.

G4-SO9

- Percentage of new suppliers that were screened using criteria for impacts on society

G4-HR10

- Percentage of new suppliers that were screened using criteria for impacts on society

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Sustainability

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Diversity

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We also expect that our suppliers comply with our Code of Conduct.

Specific Standard Disclosures: Society

GRI Indicator

G4-S03

Reporting
Level



Total number and percentage of operations assessed for risks related to corruption and the significant risks identified

Report the total number and percentage of operations assessed for risks related to corruption.

Report the significant risks related to corruption identified through the risk assessment

The entirety of our operations is assessed for risks related to corruption. Some of our offices undergo more in-depth assessments, in the form of internal audits. Internal audits take place periodically at offices and geographic locations that are perceived to be high-risk, based on a matrix of objective and subjective factors. The significant risks identified relate, primarily, to the typical risks associated with using third party vendors to assist with respect to winning or maintaining government client accounts in countries that are known for high levels of corruption. We attempt to address these risks through our anti-corruption policies that require, among other things, engaging in third party due diligence, requiring third parties to agree in writing to comply with anti-corruption laws, and by training our employees to understand how to comply with these policies.

Specific Standard Disclosures: Society

GRI Indicator

G4-S04

Reporting
Level



Communication and training on anti-corruption policies and procedures

- a. Report the total number and percentage of governance body members that the organization's anti-corruption policies and procedures have been communicated to, broken down by region.
- b. Report the total number and percentage of employees that the organization's anti-corruption policies and procedures have been communicated to, broken down by employee category and region.
- c. Report the total number and percentage of business partners that the organization's anti-corruption policies and procedures have been communicated to, broken down by type of business partner and region.
- d. Report the total number and percentage of governance body members that have received training on anti-corruption, broken down by region.
- e. Report the total number and percentage of employees that have received training on anti-corruption, broken down by employee category and region.

IPG regularly communicates its anti-corruption policies and procedures by a variety of methods. Some messages are intended for a broad audience (e.g., general announcement of any changes in anti-corruption policy; and anti-corruption messages which are included in the IPG Legal newsletter sent to all employees). Other messages are targeted to specific audiences, such as live anti-corruption presentations at regional finance and legal conferences and webcasts. Communications are also tailored to specific jurisdictions or in connection with circumstances that may pose increased risks. For example, during the Mid-Autumn Festival (a Chinese holiday in which business associates traditionally exchange gifts), IPG sends a reminder to Chinese employees of the company's Gift Policy. To have maximum impact, this reminder is sent by local management in the Chinese language.

All employees, worldwide, are required to take an annual Code of Conduct training, which includes anti-corruption matters. In addition, IPG Legal, Risk and Internal Audit personnel regularly conduct live, in-person training sessions for key personnel in significant, high-risk markets such as China, India, South Africa and Brazil.

- a. Report the total number and percentage of governance body members that the organization's anti-corruption policies and procedures have been communicated to, broken down by region.
 - IPG's Board of Directors is regularly apprised of our anti-corruption program.
- b. Report the total number and percentage of employees that the organization's anti-corruption policies and procedures have been communicated to, broken down by employee category and region.
 - 100% of employees are advised of the anti-corruption policies and procedures.
- c. Report the total number and percentage of business partners that the organization's anti-corruption policies

and procedures have been communicated to, broken down by type of business partner and region.

- Our vendors are aware that we expect their compliance with IPG's Supplier Code of Conduct as well as the IPG Code of Conduct. It is referenced in invoices and/or contracts. For business partners that present an elevated risk level, we include detailed provisions relating to anti-corruption in the relevant contracts.

d. Report the total number and percentage of governance body members that have received training on anti-corruption, broken down by region.

- 100% of governance body members receive training on anti-corruption.

e. Report the total number and percentage of employees that have received training on anti-corruption, broken down by employee category and region

- All employees, worldwide, are required to take an annual Code of Conduct training, which includes anti-corruption matters. In addition, IPG Legal, Risk and Internal Audit personnel regularly conduct live, in-person training sessions for key personnel in significant, high-risk markets such as China, India, South Africa and Brazil.

Specific Standard Disclosures: Society

GRI Indicator

G4-S06

Reporting
Level



Total value of political contributions by country and recipient/beneficiary

Although personal political activity is welcome, as employees we may not make political contributions by or in the name of IPG or any of its subsidiaries.

Taken from IPG's [Code of Conduct](#) (page 26)

Political Activities

Personal Political Activities

IPG Employees are all permitted to positively support our communities by participating in the political activities that interest us. However, we must be careful to uphold IPG's reputation by only participating in such activities on our own time and at our own expense. We may not allow any campaign or candidate to use Interpublic funds or assets, equipment or trademarks. In addition, we should never use IPG's name while taking part in these activities. We must never use our position of authority to make another employee feel compelled or pressured to participate in any way in any political event or cause, or for any political purpose.

Corporate Political Activities

Although personal political activity is welcome, as employees we may not make political contributions by or in the name of IPG or any of its subsidiaries. "Political contributions" include IPG funds and anything of value, including loans, contributions or use of goods, facilities, or services. These restrictions apply not only to direct contributions made to individual candidates, political committees, or political parties, but also to indirect contributions that would ultimately be used to support individual candidates, political committees, or political parties, such as tickets to a fundraising dinner or similar event.

IPG's Standard Policies and Procedures (SP&Ps) also address the issue of political contributions. Specifically, IPG's Anti-corruption policy, SP&P 309, states:

Due to the inherently sensitive nature of political contributions, Personnel may not pay or furnish Company funds, facilities, or services of any kind to any candidate for public office, any political party or candidate or official thereof, or any political initiative, referendum, or other form of political campaign without advance, written approval from the Company's Legal Department. The foregoing restriction does not apply to ordinary lobbying activities conducted by an agency whose regular business activities consist of such lobbying activities.

Nothing in this Policy shall preclude political contributions by Personnel from their personal funds and for personal reasons, but Personnel may not use personal funds to make any payments or contributions on behalf of, or for the benefit of, the Company.

These policies are in force for employees in all countries in which IPG operates.

Specific Standard Disclosures: Society

GRI Indicator

G4-S09

Reporting
Level



Please note this response is cross-referenced for G4-EN32, G4-LA14, G4-S09 and G4-HR10

G4-EN32

Percentage of new suppliers that were screened using environmental criteria

- Report the percentage of new suppliers that were screened using environmental criteria.

G4-LA14

Percentage of new suppliers that were screened using labor practices criteria Report the percentage of new suppliers that were screened using labor practices criteria.

G4-S09

- Percentage of new suppliers that were screened using criteria for impacts on society

G4-HR10

- Percentage of new suppliers that were screened using criteria for impacts on society

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- Complying with local minimum working and laws and requirements and not utilizing child labor

Sustainability


IPG expects its suppliers to share its commitment to operating in sync with the long-term health of the environment.

Diversity








IPG is committed to being among the most diverse companies in the world and we expect a commitment to diversity from our suppliers.






We also expect that our suppliers comply with our Code of Conduct.

General Standard Disclosures: Strategy & Analysis

| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|---|--|---------------------------------------|
| G4-1 |  | Provide a statement from the most senior decision-maker of the organization about the relevance of sustainability to the organization and the organization's strategy for addressing sustainability | Message from Michael Roth, Chairman and CEO of Interpublic | |





General Standard Disclosures: Organizational Profile




| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|--|---|---------------------------------------|
| G4-3 |  | Report the name of the organization | Interpublic Group of Companies, Inc. | |
| G4-4 |  | Report the primary brands, products and services | IPG operates in all major world markets – our companies specialize in consumer advertising, digital marketing, communications planning and media buying, public relations and specialized communications disciplines. | |
| G4-5 |  | Report the location of the organization's headquarters | 909 Third Avenue New York, New York 10022 | |
| G4-6 |  | Report the number of countries where the organization operates, and names of countries where either the organization has significant operations or that are specifically relevant to the sustainability topics covered in the report | IPG is a global company with offices in over 100 countries. | |
| G4-7 |  | Report the nature of ownership and legal form | IPG is a publicly traded company. | |
| G4-8 |  | Report the markets served | We are one of the world's premier global advertising and marketing services companies. | |
| G4-9 |  | Report the scale of the organization, including: total number of employees, total number of operations, net sales or net revenues, total capitalization broken down in terms of debt and equity, quantity of products or services provided | IPG is a global company with employees and operations in more than 100 countries. | |

| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|--|--|---------------------------------------|
| G4-10 |  | <p>a. Report the total number of employees by employment contract and gender.</p> <p>b. Report the total number of permanent employees by employment type and gender.</p> <p>c. Report the total workforce by employees and supervised workers and by gender</p> <p>d. Report the total workforce by region and gender.</p> <p>e. Report whether a substantial portion of the organization's work is performed by workers who are legally recognized as self-employed, or by individuals other than employees or supervised workers, including employees and supervised employees of contractors.</p> <p>f. Report any significant variations in employment numbers (such as seasonal variations in employment in the tourism or agricultural industries).</p> | <p><i>Note this response is cross-referenced for G4-10, G4-LA1, G4-LA2, G4-LA10, and G4-LA11.</i></p> <p>STRONGER</p> <p>IPG's Women's Leadership Network Appoints Darla Price as National Chair 10/05/2016</p> <p>Profiles in Diversity Journal Recognizes IPG IDEAL Program 10/21/2016</p> <p>IPG Sponsors the 3% Conference 11/03/2016</p> | |
| G4-11 |  | Report the percentage of total employees covered by collective bargaining agreements. | The percentage of IPG employees covered by collective bargaining is zero - 0 percent. | |
| G4-12 |  | Describe the organization's supply chain. | Understanding and Monitoring the Conduct and Impact of our Supply Chain | |
| G4-13 |  | <p>a. Report any significant changes during the reporting period regarding the organization's size, structure, ownership, or its supply chain, including:</p> <ul style="list-style-type: none"> • Changes in the location of, or changes in, operations, including facility openings, closings, and expansions • Changes in the share capital structure and other capital formation, maintenance, and alteration operations (for private sector organizations) • Changes in the location of suppliers, the structure of the supply chain, or in relationships with suppliers, including selection and termination | There have been no significant changes during the reporting period in IPG's size, structure, ownership, or supply chain. | |
| G4-14 |  | Report whether and how the precautionary approach or principle is addressed by the organization. | The precautionary approach generally applies to manufacturing, rather than service companies. Since IPG is a provider of marketing services, we do not consider the precautionary approach. | |





| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|---|--|---------------------------------------|
| G4-15 |  | List externally developed economic, environmental and social charters, principles or other initiatives to which the organization subscribes or which it endorses | IPG is committed to good corporate citizenship. | |
| G4-16 |  | List memberships of associations and national or international advocacy organizations to which the organization holds a position on the governance body, participates in projects or committees, provides substantive funding beyond routine membership dues, views membership as strategic | IPG takes its role as a corporate citizen seriously. | |

General Standard Disclosures: Identified Material Aspects & Boundaries







| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|---|---|---------------------------------------|
| G4-17 |  | <p>a. List all entities included in the organization’s consolidated financial statements or equivalent documents.</p> <p>b. Report whether any entity included in the organization’s consolidated financial statements or equivalent documents is not covered by the report.</p> <p>The organization can report on this Standard Disclosure by referencing the information in publicly available consolidated financial statements or equivalent documents.</p> | Please see IPG 10k, Page 2. | |
| G4-18 |  | <p>a. Explain the process for defining the report content and the Aspect Boundaries.</p> <p>b. Explain how the organization has implemented the Reporting Principles for Defining Report Content.</p> | Interpublic completed a comprehensive materiality process. | |
| G4-19 |  | List all the Material Aspects identified in the process for defining report content | Click below for a list of material GRI G4 aspects that were identified in the process for defining report content which included a comprehensive stakeholder-driven materiality assessment detailed in this report. | |
| G4-20 |  | For each material Aspect, report the Aspect Boundary within the organization as follows: report whether the Aspect is material within the organization; if the Aspect is not material for all entities within the organization, select one of the following two approaches and report either (the list of entities or groups of entities included in G4-17 for which the Aspect is not material, or the list of entities or groups of entities included in G4-17 for which the Aspects is material); report any specific limitation regarding the Aspect Boundary within the organization | Unless otherwise noted, the boundary for the disclosures in our report represent the entire Interpublic entity as described in our 10K annual report. | |

| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|---|---|---------------------------------------|
| G4-21 |  | For each material Aspect, report the Aspect Boundary outside the organization, as follows: report whether the Aspect is material outside the organization; if the Aspect is material outside of the organization identify the entities, groups or entities or elements for which the aspect is material and describe the geographic area where the Aspect is material for the entities identified; report any specific limitation regarding the Aspect Boundary outside the organization. | Unless otherwise noted, the boundary for the disclosures in our report represent the entire Interpublic entity as described in our 10K annual report. | |
| G4-22 |  | a. Report the effect of any restatements of information provided in previous reports, and the reasons for such restatements. | There are no restatements of information provided in previous reports. | |
| G4-23 |  | a. Report significant changes from previous reporting periods in the Scope and Aspect Boundaries. | This year Interpublic has continued our journey of calculating GHG emissions by expanding our initial boundary to include offices in the United Kingdom. This is in addition to our original boundary which included our largest offices in North America. In North America we included all offices which are over 100,000 square feet and in the UK we included 90% of our leased facilities and 100% of our owned facilities. | |


General Standard Disclosures: Stakeholder Engagement

| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|---|--|---------------------------------------|
| G4-24 |  | Provide a list of stakeholder groups engaged by the organization. | <i>Note this response will be cross-referenced for G4-24, G4-25 and G4-26</i> | |
| G4-25 |  | Report the basis for identification and selection of stakeholders with whom to engage. | <i>Note this response will be cross-referenced for G4-24, G4-25 and G4-26.</i> | |
| G4-26 |  | Report the organization's approach to stakeholder engagement, including frequency of engagement by type and by stakeholder group, and an indication of whether any of the engagement was undertaken specifically as part of the report preparation process. | <i>Note this response will be cross-referenced for G4-24, G4-25 and G4-26.</i> | |
| G4-27 |  | Report key topics and concerns that have been raised through stakeholder engagement, and how the organization has responded to those key topics and concerns, including through its reporting. Report the stakeholder groups that raised each of the key topics and concerns. | Sustainability is a key priority for IPG as it is for our stakeholders, including employees, clients and shareholders. | |

General Standard Disclosures: Report Profile

| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|--|--|---------------------------------------|
| G4-28 |  | Reporting period (such as fiscal or calendar year) for information provided. | We are reporting on a calendar year cycle. | |
| G4-29 |  | Date of most recent previous report. | IPG published its last sustainability report in May of 2016. We update our sustainability site, STRONGER , on a weekly basis. | |
| G4-30 |  | Reporting cycle. | IPG reports annually. | |
| G4-31 |  | Provide the contact point for questions regarding the report or its contents | Jemma Gould, Senior Director, Corporate Responsibility and Communications 212-704-1327, Jemma.Gould@Interpublic.com | |
| G4-32 |  | Report the in accordance option the organization has chosen. Report the GRI Content Index for the chosen option. Report the reference to the External Assurance Report, if the report has been externally assured. GRI recommends the use of external assurance but it is not a requirement to be in accordance with the Guidelines. | The GRI G4 Guidelines served as a guide for our reporting and our report includes a GRI content index, but we do not declare in accordance with either core or comprehensive levels. | |
| G4-33 |  | Report the organization's policy and current practice with regard to seeking external assurance for the report. If not included in the assurance report accompanying the sustainability report, report the scope and basis of any external assurance provided. Report the relationship between the organization and the assurance providers. Report whether the highest governance body or senior executives are involved in seeking assurance for the organization's sustainability report. | This report has not been externally assured. | |




General Standard Disclosures: Governance

| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|---|--|---------------------------------------|
| G4-34 |  | Report the governance structure of the organization, including committees of the highest governance body. Identify any committees responsible for decision-making on economic, environmental and social impacts | Our Proxy Statement provides detailed information on our governance structure. | |








General Standard Disclosures: Ethics & Integrity

| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|--|--|---------------------------------------|
| G4-56 |  | Describe the organization's values, principles, standards and norms of behavior such as codes of conduct and codes of ethics | Interpublic's Code of Conduct forms the foundation of how we interact with one another, with our vendors and with our clients. It helps ensure that we operate ethically and transparently as we perform our jobs. | Principle 10: Anti-Corruption |







Specific Standard Disclosures: Economic






| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|--|---|---------------------------------------|
| G4-EC1 |  | Direct economic value generated and distributed | See detail at link below. | |
| G4-EC3 |  | Coverage of the organization's defined benefit plan obligations | Please see link below for more information on IPG's defined benefit plans. | |
| G4-EC8 |  | Significant indirect economic impacts, including the extent of impacts | <p>Sustainability in all its forms -- environmental responsibility, good corporate citizenship, ensuring socially-responsible business practices --is important and integral to the way we do business around the world</p> <p>STRONGER</p> <p>Mullen Lowe Lintas Creates New Work for Lifebuoy's "Help a Child Reach 5" 12/31/2015</p> <p>The Martin Agency Supports Rowing and Fresh Water Around the World 08/11/2016</p> <p>McCann Launches Campaign Encouraging Urban Sanitation in India 09/15/2016</p> <p>IPG Continues Support of SDG #6 - Look for Stories on STRONGER 10/05/2016</p> <p>MullenLowe Singapore Creates New Campaign to Raise Awareness of Singapore Red Cross 10/13/2016</p> | |

Specific Standard Disclosures: Labor Practices & Decent Work



| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|--|---|---------------------------------------|
| G4-LA1 |  | Total number and rates of new employee hires and employee turnover by age group, gender and region | <p><i>Note this response is cross-referenced for G4-10, G4-LA1, G4-LA2, G4-LA10, and G4-LA11.</i></p> <p>STRONGER</p> <p>IPG Receives Perfect Score on HRC Corporate Equality Index for LGBT Workplace Equality 12/05/2016</p> | Principle 6: Labour |
| G4-LA2 |  | Benefits provided to full-time employees that are not provided to temporary or part-time employees, by significant locations of operation | <p><i>Note this response is cross-referenced for G4-10, G4-LA1, G4-LA2, G4-LA10, and G4-LA11.</i></p> | |
| G4-LA10 |  | Programs for skills management and lifelong learning that support the continued employability of employees and assist them in managing career endings | <p><i>Note this response is cross-referenced for G4-10, G4-LA1, G4-LA2, G4-LA10, and G4-LA11.</i></p> | |
| G4-LA11 |  | Percentage of employees receiving regular performance and career development reviews, by gender and by employee category | <p><i>Note this response is cross-referenced for G4-10, G4-LA1, G4-LA2, G4-LA10, and G4-LA11</i></p> | |
| G4-LA12 |  | Composition of governance bodies and breakdown of employees per employee category according to gender, age group, minority group membership, and other indicators of diversity | <p>Diversity and Inclusion have been priorities for IPG for more than a decade.</p> <p>STRONGER</p> <p>Profiles in Diversity Journal Recognizes IPG IDEAL Program 10/21/2016</p> <p>IPG Sponsors the 3% Conference 11/03/2016</p> <p>IPG Receives Perfect Score on HRC Corporate Equality Index for LGBT Workplace Equality 12/05/2016</p> | |
| G4-LA14 |  | Percentage of new suppliers that were screened using labor practices criteria | <p>Please note this response is cross-referenced for G4-EN32, G4-LA14, G4-SO9 and G4-HR10</p> | |
| G4-LA16 |  | Number of grievances about labor practices filed, addressed, and resolved through formal grievance mechanisms | <p>We provide our employees with a number of different approaches to express concerns about their work environments.</p> | |

Specific Standard Disclosures: Environment





| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|--|---|--|
| G4-EN3 |  | Energy consumption within the organization | <i>Note this response is cross-referenced for G4-EN3, G4-EN5, G4-EN6, G4-EN15, G4-EN16, G4-EN 18 and G4-EN 19</i> | Principle 7: Environment Principle 8: Environment |
| G4-EN5 |  | Energy intensity | <i>Note this response is cross-referenced for G4-EN3, G4-EN5, G4-EN6, G4-EN15, G4-EN16, G4-EN 18 and G4-EN 19.</i> | Principle 8: Environment |
| G4-EN6 |  | Reduction of energy consumption | <p><i>Note this response is cross-referenced for G4-EN3, G4-EN5, G4-EN6, G4-EN15, G4-EN16, G4-EN 18 and G4-EN 19.</i></p> <p>STRONGER</p> <p>Tierney Proves that Anybody Can Save Energy with PECO 12/06/2016</p> | Principle 8: Environment Principle 9: Environment |
| G4-EN7 |  | Reductions in energy requirements of products and services | <p>To streamline our operations and reduce unnecessary usage of energy, water, and natural resources, IPG focuses on our people.</p> <p>STRONGER</p> <p>IPG Puts Sustainability into Action 06/28/2012</p> <p>IPG's Travel Is Getting Greener 09/12/2014</p> <p>IPG is Making Sustainability a Priority 10/26/2015</p> | Principle 8: Environment Principle 9: Environment |
| G4-EN15 |  | Direct greenhouse gas (GHG) emissions (Scope 1) | <i>Note this response is cross-referenced for G4-EN3, G4-EN5, G4-EN6, G4-EN15, G4-EN16, G4-EN 18 and G4-EN 19.</i> | Principle 7: Environment Principle 8: Environment |
| G4-EN16 |  | Energy indirect greenhouse gas (GHG) emissions (Scope 2) | <i>Note this response is cross-referenced for G4-EN3, G4-EN5 G4-EN6, G4-EN15, G4-EN16, G4-EN 18 and G4-EN 19.</i> | Principle 7: Environment Principle 8: Environment |

| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|---|---|--|
| G4-EN17 |  | <p>Other indirect greenhouse gas (GHG) emissions (Scope 3)</p> <ul style="list-style-type: none"> • Report gross other indirect (Scope 3) GHG emissions in metric tons of CO2 equivalent, excluding indirect emissions from the generation of purchased or acquired electricity, heating, cooling, and steam consumed by the organization (these indirect emissions are reported in Indicator G4-EN16). Exclude any GHG trades, such as purchases, sales, or transfers of offsets or allowances. • Report gases included in the calculation, if available. • Report biogenic CO2 emissions in metric tons of CO2 equivalent separately from the gross other indirect (Scope 3) GHG emissions. • Report other indirect (Scope 3) emissions categories and activities included in the calculation. • Report the chosen base year, the rationale for choosing the base year, emissions in the base year, and the context for any significant changes in emissions that triggered recalculations of base year emissions. | <p>Smart travel policies – traveling less where possible, traveling lighter and traveling smarter – is a shared goal that we have committed to.</p> <p>STRONGER</p> <p>Campbell Ewald Takes to Two Wheels 10/28/2014</p> <p>IPG is Making Sustainability a Priority 10/26/2015</p> | Principle 7: Environment Principle 8: Environment |
| G4-EN18 |  | Greenhouse gas (GHG) emissions intensity | Note this response is cross-referenced for G4-EN3, G4-EN5 G4-EN6, G4-EN15, G4-EN16, G4-EN 18 and G4-EN 19. | Principle 8: Environment |
| G4-EN19 |  | Reduction of greenhouse gas (GHG) emissions | <p>Note this response is cross-referenced for G4-EN3, G4-EN5 G4-EN6, G4-EN15, G4-EN16, G4-EN 18 and G4-EN 19.</p> <p>STRONGER</p> <p>Virgo Health And RB Tackle Effects of Air Pollution on Children 07/11/2016</p> <p>McCann Global Health Wins Global Alliance for Clean Cookstoves 08/08/2016</p> | Principle 8: Environment Principle 9: Environment |
| G4-EN30 |  | Significant environmental impacts of transporting products and other goods and materials for the organization's operations, and transporting members of the workforce | IPG's primary asset is our people. As a client services company with clients around the world, our employees travel frequently for business. We are working to mitigate the impact of this travel. | Principle 7: Environment Principle 8: Environment |
| G4-EN32 |  | Percentage of new suppliers that were screened using environmental criteria | Please note this response is cross-referenced for G4-EN32, G4-LA14, G4-SO9 and G4-HR10. | Principle 8: Environment |

Specific Standard Disclosures: Human Rights

| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|---|--|---------------------------------------|
| G4-HR2 |  | Total hours of employee training on human rights policies or procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained | IPG understands the importance of training, particularly as it relates to ensuring a workplace that operates ethically and transparently and is also free from any type of harassment. | Principle 1: Human Rights |
| G4-HR10 |  | Percentage of new suppliers that were screened using human rights criteria | Please note this response is cross-referenced for G4-EN32, G4-LA14, G4-SO9 and G4-HR10. | Principle 2: Human Rights |

Specific Standard Disclosures: Society

| GRI Indicator | Reporting Level | Description | Reference/Response | UN Global Compact Principle Alignment |
|---------------|---|---|--|---------------------------------------|
| G4-S03 |  | Total number and percentage of operations assessed for risks related to corruption and the significant risks identified | Interpublic assesses 100% of our operations for risks related to corruption. | Principle 10: Anti-Corruption |
| G4-S04 |  | Communication and training on anti-corruption policies and procedures | IPG regularly communicates its anti-corruption policies and procedures by a variety of methods. | |
| G4-S06 |  | Total value of political contributions by country and recipient/beneficiary | Although personal political activity is welcome, as employees we may not make political contributions by or in the name of IPG or any of its subsidiaries. | |
| G4-S09 |  | Percentage of new suppliers that were screened using criteria for impacts on society | Please note this response is cross-referenced for G4-EN32, G4-LA14, G4-S09 and G4-HR10. | |